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UBCHEA ARCHIVES
COLLEGE FILES
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Nanking
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Priest, Elsie 1944 Jul-Dec

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July 3, 1944

Miss Elsie M. Priest
Ginling College
Chengtou, Szechwan, CHINA

Re: Ginling Closing Papers for June 30.

Dear Miss Priest:

Enclosed find the June 30th Trial Balance sheets for Ginling covering the year 1943-44. There is also attached a copy of the Budget Analysis, Cash Statement and copy of Journal Vouchers #100, #101 and #102.

You will note from the Budget Analysis that we closed the year with a very small surplus which in reality should be a deficit, as we re-arranged some of the charges on real estate which should have been charged against income and placed them against principal. It means, however, that there will be less from this source next year. Journal Voucher #101 shows the disposition of balances. It will be noted that we anticipated payments from the Presbyterian Board, the Rohrman Fund and Day of Prayer Offering to balance the budget. Against this there was the balance of \$1551.18 due the field on Account #31. The total of Sustaining Funds and Current Needs amounting to \$23,117 is also carried forward in Accounts Payable. According to our agreement with United China Relief, these should be sent to the field immediately and it is presumed that either checks are en route or arrangements have been made for clearing same through the United Clearing Board.

United China Relief has just read me a cablegram from Dwight Edwards which has thrown the first real light upon your transaction in Chengtu. I also have some correspondence which has just come to hand which in some way clarifies the issues and otherwise muddles them still further. What we do not seem to have gotten across is that your checking accounts were operating under a general license; whereas, transactions through any other bank call for special license with a complete statement stating the purposes for the payment and exactly who the individual is. Dr. Fern cabled us likewise something of the situation which gave additional understanding of what was trying to be done. So gradually we are piecing the picture together and as soon as the copy of Dwight Edwards' cable comes to hand, I will write you again. Meanwhile, unless there are extenuating circumstances not known at the present time, it is quite possible you will find all Accounts Payable deposited in banks here in America to clear them from our books.

Very sincerely yours,

C. A. EVANS

CAE/B
ENCS.

cc: Accounting Office

Via China Clipper
c.s. via next Clipper

RECEIVED
UNIVERSITIES
JUL 8 1950
JOINT OFFICE

0101

22233344

UNIVERSITY OF NANKING
Office of the Treasurer
Chengtu Szechwan

3rd July, 1944

Mr. C.A. Evans
150 Fifth Avenue
NEWYORK CITY 11, N.Y., U.S.A.

Exchange

Dear Mr. Evans,

Will you kindly send US\$800. to Dr. George B. Cressey, 146 Westminster Street, Syracuse, New York, and charge this amount to our current account No. 31. This should be charged against the 1944-45 budget appropriation.

8/14/44
Paid
8/9/44
No. 7979

We are making this transfer at the request of Dr. E.H. Cressy, who has written directly to his cousin concerning the money.

Sincerely yours,

Elsie M. Priest

Elsie M. Priest
Treasurer

EMP:MT
cc. to Dr. E.H. Cressy

By Air Mail
Second copy by second mail.



UNIVERSITY OF NANKING
Office of the Treasurer
Chengtu Szechwan

3rd July, 1944

Mr. C.A. Evans
150 Fifth Avenue
NEW YORK CITY 11, N.Y., U.S.A.

Dear Mr. Evans,

Dr. Chen's Visit to States

We have sent a cablegram which states: "President Chenyugwan enroute States auspices State Department during absence Dean Changchiwen in charge stop . . ." President Chen left Chungking on June 29, on a plane flying directly to Calcutta, and expects to leave India within two weeks. The plan was not definite, but he was hoping that he would be able to fly all the way to America. I am sure he will get in touch with you at an early date, but you probably know he can be found in care of Mrs. John Fairbanks, Division of Science, Education and Arts, State Department, Washington D.C.

In case President Chen needs funds for University purposes will you be good enough to arrange to advance to him from our field appropriation, advising me in due time of the amounts advanced to him. I do not anticipate that he will ask for large sums, but we would like to have it arranged that he can call on you in case there is need. As you know, from previous correspondence, he will spend approximately a year in America and, while his trip is under the auspices and invitation of the State Department, he will be given a great deal of freedom in arranging his own program. We shall appreciate very much any help that you are able to give him and feel sure he will be able to give you a clear picture of conditions that exist in China today.

Sincerely yours,

Elsie M. Priest

Elsie M. Priest

EMP:MT
By Air Mail
Copy by following mail.

ack
ack 9-1-44

0102

UNIVERSITY OF NANKING
Office of the Treasurer
Chengtu Szechwan

3rd July, 1944

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150 Fifth Avenue
NEW YORK CITY 11, N.Y., U.S.A.

Exchange

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146 Westmaster Street, Syracuse, New York, and charge this amount to
our current account No. 31. This should be charged against the 1944-
45 budget appropriation.

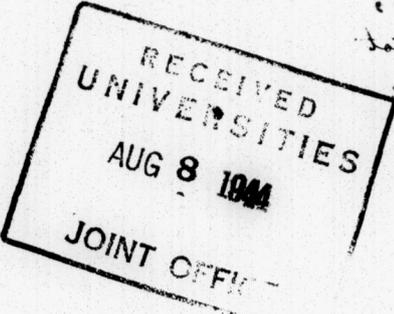
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written directly to his cousin concerning the money.

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E. M. Priest
E. M. Priest
Treasurer

EMP:MT
cc. to Dr. E.H. Cressy

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Second copy by second mail.



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Sincerely yours,

E. M. Priest
E. M. Priest

EMP:MT
By Air Mail
Copy by following mail.

E 0 1 0

UNIVERSITY OF NANKING
Office of the Treasurer
Chengtu Szechwan

July, 1944

Mr. C.A. Evans
150 Fifth Avenue
NEW YORK CITY 11, N.Y., U.S.A.

EXCHANGE

Dear Mr. Evans,

On June 12 I went to Chungking at the request of the Chengtu Agency of the United Clearing Board and the presidents of the five universities. There was a good deal of confusion between the office in Chungking and the branch agency in arranging for the sale of foreign exchange.

During the time I was in Chungking we had several meetings and it was definitely agreed that the Chengtu group would be organized into a local agency, to be known as the United Clearing Board, Chengtu Agency. A special bank account was authorized in the National City Bank and all funds for the Chengtu area will go through this account. Mr. Edwards sent you a cablegram on June 24, authorizing you to open this account, which will be controlled by any two of the following: William Small, A.C. Hausske, Elsie M. Priest. In the same cable I suggested that you make an initial deposit of \$100,000. from the five universities' account in Chengtu. We were authorized to proceed to print our own checks to be used as a temporary measure until checks can be received from New York and we expect to have them off the press today. They are exactly the same as the checks used in Chungking, excepting they are marked "Chengtu Agency". Mr. Arnold, representative of the National City Bank, who is taking a very active part in the United Clearing Board, has worked out the details and it has been agreed that we shall operate as an independent agency for the sale of United States currency. We are ready to help our friends with Canadian and British currency, but it is most likely that a separate Control Board will be established for the currencies of all the British Empire. Their regulations are much more liberal than those for the American dollar and they will command a much higher rate than we can possibly receive for blocked accounts. Temporarily we are continuing to include the Canadian requirements in our agency, but as soon as the British Board is established it is most probable that the Canadians will join it.

It has been agreed that for the American dollar the rate will be averaged for all China. We have set up the machinery so the information will be exchanged and hope to be able to settle all accounts monthly, not later than the 15th of the month for the preceding month. Lately the market has been fairly good and we do not anticipate that the rate will be less than 100 to 1. We are hoping it may average a somewhat better rate after a few months.

There is no question about being able to sell funds to meet the needs for the Chengtu area in Chengtu, in fact we have a fairly strong market in this area. The total amount of funds for this group of eighteen missions and institutions is small in comparison with the amounts for the Chungking group. They have asked that the Chengtu Agency sell certain block of funds each month for Chungking, and we have agreed to try and do so. In order to facilitate the sales we will handle the details of all the transactions and use the drafts of the Chengtu Agency. Naturally, this procedure will overdraw our account in the National City Bank, and the United Clearing Board in Chungking has authorized the National City Bank to transfer from their account any time we are overdrawn. In this way we shall be able to help sell their money and at the same time control the checks, which is very important from an accounting point of view. In case of unusual sales we will exchange telegrams to be sure there is ample money to make such a sale before the transaction is completed.

0104

While I was in Chungking I went through the reports with Mr. Coole and he immediately transferred to the Chengtu Agency such items as were definitely earmarked for the missions here. They included the following:

1. United Christian Missionary Society	US\$ 9,370.
2. Associated Boards	101,893.
3. Y.W.C.A.	71,100.
Total	US\$182,163.

We are proceeding to sell this total immediately. Mr. Coole has also received one item of US\$12,400. marked Associated Boards, but I cannot find any reference to it in any cable here and do not know what it covers. I wish you would let me know if it belongs to Chengtu. Mr. Coole had no information, but he was inclined to think that anything marked Associated Boards should come to Chengtu. We better be clear on this point, but if you make deposits just in the name of Associated Boards you must give me some indication of the institutions for whom they are intended. For your information we have figured out that the advance made in accordance with Mr. Sweet's cablegram should be divided as follows:

US\$ 81,893.00	2,115.00	Yenching University	12.5
9,947.25	20.1	West China Union U.	20.1
2,488.92	2.1	Soochow University	2.1
1,750.71	2.2	Shanghai Commerce	2.2
18,780.41	23.6	Nanking University	23.6
5,172.27	6.5	Lingnan University	6.5
5,217.63	5.3	Hwa Nan College	5.3
2,944.39	2.7	Hsueh Wang College	2.7
5,650.04	7.1	Gaining College	7.1
6,047.93	7.6	Fukien Christian University	7.6
6,604.97	8.3	Chefoo University	8.3
		Child Welfare	

RECEIVED
UNIVERSITIES
SEP 5 1944
JOINT OFFICE

In the cablegram we sent this morning we put in the following message about exchange: "... According to clearing Board Chungking we operate under separate bank account National City Bank for Chengtu Agency have your completed previous transactions. I am very anxious to know whether you completed the our account cable." I am very anxious to know whether you completed the requests in our previous letters and telegrams, or whether we have to repeat directly to the National City Bank. In the cablegram sent by Mr. Edwards he authorized you to honor any transaction which had been sent from our office, and this leaves the question a trifle confused as it may mean that you proceeded immediately to clear all previous items. I shall appreciate very much if you will list for me exactly what has been done so we may be sure that nothing has been overlooked. It is important to keep the confidence of our merchants at this stage. Mr. Adler, representing the United States Treasury, left for home a few days ago. He was very sympathetic and took with him the information concerning checks and transactions made by the Chengtu Agency, with the plan to urge that they be honored without further question. You may hear from him directly if there are any questions about any particular item.

Sincerely yours,
Elias H. ...
Treasurer

RECEIVED
UNIVERSITIES
AUG 8 1944
JOINT OFFICE

BY AIR MAIL: Copy by 2nd mail

0106

UNIVERSITY OF NANKING
Chengtu Szechwan

13th July, 1944

Mr. C.A. Evans
Associated Boards for China Colleges
150 Fifth Avenue, NEW YORK CITY, U.S.A.

Dear Mr. Evans,

This will introduce to you Miss Minnie M. Argetsinger who is leaving on furlough in a few weeks. Will you be kind enough to pay Miss Argetsinger US\$608.70 and charge this amount to the account of the University of Nanking.

*Received payment
Jan. 15, 1945
Minnie M. Argetsinger*

EMP:MT
cc Miss Argetsinger

By Air Mail

Sincerely yours,

Elsie M. Priest
Elsie M. Priest, Treasurer

TO THE OFFICE
UNIVERSITY OF NANKING
RECEIVED
JUL 15 1944
K car

0107

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BY AIR MAIL

cc Miss Algetanger
EMF:ML

Estate W. Lister, President

RECEIVED
UNIVERSITIES
JAN 17 1945
JOINT OFFICE

*Received
2/11/45
for deposit*

to the account of the University of Washington.
enclosed to be a Miss Algetanger \$2,808.70 and charge this amount
who is leaving on tomorrow in a few weeks. Will you be Miss

This will introduce to you Miss Winifred M. Algetanger

Dear Mr. Evans,

120 Fifth Avenue, New York City, N.Y.
Associated Board for Spina College
Mr. C.A. Evans

JAN 17 1945

SPENDING RECEIVED
UNIVERSITY OF WASHINGTON

Mr. C. A. Evans,
Associated Boards.

Chengtu Agency
July 17, 1944.

act 10/11/44

Exchange

Dear Mr. Evans;

In reply to your cable we sent the following today:

"Checks issued westchina seventy Rjbrandon 2000 seventyfive Jabrown 10000 eightyone Sharpdohme 3000 Ginling number 1822 Jabrown 10000 Nanking number 1655 jabrown 30000 number 1654 Hugo Johnson 1600 number 1655 Jabrown 40000 Nanking checks charge Indusco 20000 Yenching 17000 Cheeloo 6000 Nanking Seminary 3000 Nanking 25600 mailing details 22 checks total 10996 stop Stella Graves returned states army plane commence furlough salary July."

From your cable it sounds as if every check may be involved but for some of the small ones we decided a letter would answer. Some of them are for regular staff furlough travel and such items, and I wonder if they require any license - are we not permitted to use our bank account for ordinary business items. I will list for you all checks issued since May 1st. Am I correct in understanding that previous checks come under the old ruling, are not affected by this order?

1. West China Union University:

5/6	Check No. 70	✓ payable to R. J. Brandon	2,000.00	(in cable)
5/10	71	F. Fraser	150.00	for hospital
5/10	72	✓ Mary E. O'Donnell	100.00	"
5/10	73	✓ Mrs. John Lee	100.00	"
5/22	74	✓ Roy C. Spooner	100.00	
5/27	75	J.A. Brown	10,000.00	(in cable)
5/29	76	James Cowan	700.00	
6/6	77	" "	500.00	
6/9	78	✓ Barclays Bank Ltd. London	246.00	
6/13	79	Julia Wei-hsien Wu	100.00	
6/14	80	G. Bechamp	2,350.00	(to be held)
6/16	81	✓ Sharp & Dohme Inc.	3,000.00	(in cable)
6/22	82	Harrison J. Mullett	100.00	(to be held)
7/3-	-84	✓ James Cowan	600.00	

2. Ginling College:

5/2	1817	✓ T.H. Williams	1,200.00	
5/3	1818	E.R. Stanway	200.00	
5/3	1819	West China Un Univ.	340.00	
5/3	1820	R. Gordon Agnew	1,000.00	
5/6	1821	✓ Agnes Smith	200.00	
1822	6/17	1822	✓ H.A. Brown	10,000.00 (in cable)
6/30	1823	✓ Stella Marie Graves	500.00	(furlough)

3. University of Nanking:

5/3	1646	West China U Univer.	1,000.00	
5/3	1647	✓ E. R. Cunningham	200.00	
5/3	1648	G. S. "	200.00	
5/3	1649	Nora Fong	2,000.00	
5/3	1650	✓ R. Gordon Agnew	1,000.00	
5/8	1651	✓ Grace H. Riggs	600.00	(furlough travel)
5/8	1652	"	500.00	"
5/26	1653	J.A. Brown	30,000.00	(in cable)
6/8	1654	Hugo Johnson	1,600.00	(missionary) (in cable)
6/17	1655	✓ J.A. Brown	40,000.00	(in cable)

July 17/44 paid to date
At the end of July I will send you the list of checks issued from the three institutions during this month. If you need a license for every check, let me know as we will be guided accordingly. I did not understand that our own expenses were subject to such a ruling but we are very vague about the whole thing.

The five presidents have asked me to prepare a letter for presentation to you concerning the present status of the selling of American dollars. I shall try to complete it in a day or two but I wish to write more informally about the whole matter. You will know the British Government has arranged for the sale of sterling and all other currencies of the British Empire through rupees. This gives them free money for the purchase of goods in India, which is highly desired by all local merchants. This is the first month of operation and I have no report yet of the success of their pool, but understand it was being handled more or less officially without causing the individual missions or private persons the tremendous trouble of trying to sell their own money. The rate quoted to us is C\$50. to the rupee, which, if converted into sterling, means approximately C\$650. to £1. This is, of course, a much more favorable rate than we can possibly expect from blocked accounts. As a result money is moving very slowly, as it is to the advantage of the merchants to receive free money. Before Mr. Adler of the Treasury left for the conference, we pointed out this problem, and he was hoping to take it up with the Treasury Department. I presume it will be necessary for all the groups in New York to do some pushing if we hope to have the system changed. This is depreciating the American dollar in business abroad and in the end will be a very serious handicap for all of us who are depending upon American dollars. Unless restrictions are relaxed there is very little hope of being able to sell large amounts for permanently blocked accounts. We shall appreciate very much if you will take this matter up officially and do your best to secure a new ruling concerning the sale of American dollars.

According to the instructions worked out by the Chungking group in cooperation with our group, the United Clearing Board has established the Chengtu Agency, and we are operating as an independent unit. It seemed to all of us a more sensible method to have a separate bank account for the center of control, but if that seems an obstacle it is not a very important point, and we are quite glad to operate through one bank account. They send us signed checks from Chungking and all transactions are handled directly from this office with the National City Bank. Beginning with the appropriations of July 1944, I shall expect that you will deposit a major amount periodically to the United Clearing Board account. In order to protect our own accounts, may I request that you hold 20 per cent of the appropriations for all the schools. If at any time we wish to have this amount deposited in the United Clearing Board account we will release it and ask you to do so, but there are certain expenses we need to cover through our own checks and your office. This is an estimate without much foundation of experience, but I judge 20 per cent is about the right amount to hold in our hands. Therefore, will you deposit each month 80 per cent of the total appropriation for the five schools to the United Clearing Board account in the National City Bank. You do not need to send me a cable each month, as we can easily tell from the appropriations what this amount is and your statements will clear it for us definitely. In case there are special appropriations, please do not deposit them without asking for instructions from the field. This refers to private individual gifts and special items, such as scholarships and so forth. Several times you have deposited them to the University of Nanking account and the institution involved has not wanted them sold. It would have been easier if I had known in time to tell you to hold them in their own account. Once they are in the United Clearing Board account it is very difficult for me to reverse the process.

I am trying to have all organizations and missions make their deposits directly to the National City Bank and not through your office. I see no reason why you should be burdened with this extra bookkeeping as long as we have set up this organization with the National City Bank. Under our present system, Mr. Arnold who is in charge in Chungking, will pick up any items designated for the Chengtu area and advise me monthly, so we can keep a fairly close check.

EMP:MT
By Air Mail
Second copy by later mail

Sincerely yours,
Elsie M. Priest
Elsie M. Priest, Treasurer

0112

The five presidents have asked me to prepare a letter for presentation to you concerning the present status of the selling of American dollars. I shall try to complete it in a day or two but I wish to write more informally about the whole matter. You will know the British Government has arranged for the sale of sterling and all other currencies of the British Empire through rupees. This gives them free money for the purchase of goods in India, which is highly desired by all local merchants. This is the first month of operation and I have no report yet of the success of their pool, but undoubtedly it was being handled more or less officially without causing the individual missions or private persons the tremendous trouble of trying to sell their own money. The rate quoted to us is C\$50. to the rupee, which, if converted into sterling, means approximately C\$50. to £1. This is, of course, a much more favorable rate than we can possibly expect from blocked accounts. As a result money is moving very slowly, as it is to the advantage of the merchants to receive free money. Before Mr. Adler of the Treasury left for the conference, we pointed out this problem, and he was hoping to take it up with the Treasury Department. I presume it will be necessary for all the groups in New York to do some pushing if we hope to have the system changed. This is depreciating the American dollar in business abroad and in the end will be a very serious handicap for all of us who are depending upon American dollars. Unless restrictions are relaxed there is very little hope of being able to sell large amounts for permanently blocked accounts. We shall appreciate very much if you will take this matter up officially and do your best to secure a new ruling concerning the sale of American dollars.

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RECEIVED
JUL 13 1944
OFFICE

Sincerely yours,
Elsie M. Priest, Treasurer

Rec'd
9-5-44
abc

Second copy by later mail
By Air Mail
EMF:MT

Mr. Carl A. Evans,
Associated Boards, 150 Fifth Avenue,
New York City.

Clearing Board

Chengtu, Szechuen
July 23, 1944.

Dear Mr. Evans;

At the Presidents' Council last week, the five presidents took action asking me to write to you concerning the present method of securing our Chinese currency with the hope that a change may be made in the not too distant future.

As you know the United Clearing Board was established in Chungking with the two branches - Chengtu and Kunming. We are all empowered to try to sell as much American currency as possible on the open market, but under the regulations from the U.S. Treasury department, it must be for blocked accounts and not for free use. You are familiar with all the details and the purpose of this letter is not to outline to you the way the plan operates but to try and show the result of the plan to the present date.

In June an arrangement was adopted by the British government enabling every British national to sell funds on the open market but under far more favorable terms than is possible for the United States currency. Briefly, their plan works as follows: On or about the first of each month, the mission or institution involved having sterling for sale, reports to a representative in Chungking who advises the Embassy of the amount required that month. On a fixed date at the end of each month the funds are paid to the missions from the Embassy as the rate secured for that month. It was fixed as a minimum at 50.00 Chinese to a rupee or in terms of sterling about 650. to a pound. I will quote a few sentences from a letter dated July 18th from the representative in Chungking; "The whole British scheme is slightly different to that of the American method, my duties are simply to collect the requirements of Mission Societies each month and hand same to the official at the Embassy. I might mention the rate this month is a little higher."

I also inquired concerning the participation of Canadian funds and received the following reply:

"Funds from Canada to participate in the British Scheme must be placed to the credit of the British Missionary Societies, Joint Account in the Hongkong & Shanghai Banking Corporation, London before the 9th of the month. A budget for the Chinese equivalent based on the round figure of 50 dollars to the rupee must reach me before the 1st of the month, as I must put in my whole budget on the 1st of the month for cash to be paid to me on the 27th. It is imperative that these dates be adhered to for I can take no responsibility if they arrive late."

Naturally the Canadian Mission will join the British scheme immediately as it gives them a far higher return for their money and is no trouble at all to the mission - all the work being done officially through the government official.

Meanwhile this whole scheme has given the American dollar a severe blow - the merchants in Chengtu - and I believe also in Chungking - are not interested in blocked accounts as long as it is possible to secure rupees freely for business in India. We have had practically no sales this whole month. Money is "tight" in the city, that is actual currency at the moment which accounts for some of the delay in making sales, but the other fact is also of great importance. I doubt very much if we can keep the rate at 115. but even if we drop to 100. or under there is little assurance of large sales - blocked accounts are simply not wanted in any large amounts. A few persons who hope to visit the United States later, are willing to deposit a small amount but this is hard on us if we have to collect our funds dollar by dollar.

*copies in
CHB
Mr. Mills
Miss Cloud
9/7/44*

*ack
10/11/44
To Mr. Harvick
Mr. Harvick
9/6/44*

0114

7-23-44

the monthly payrolls for the five institutions - actually seven with Nanking Theological Seminary and the P.U.M.C. School of Nursing - must be paid on the 25th. We need about five million dollars. We have around two million in hand. I feel the whole plan is too difficult. It is no help to us when the market is not available, to be given permission to sell dollars under such severe restrictions that nobody is willing to buy them.

If the British government can handle the sale and manage the exchange for all their nationals in China, why is it not possible for the American government to do the same thing? We were glad to have our government take the initiative to start the plan for the sale on the open market, but we are not very happy over the extremely difficult method they devised for the same of the money. Why is it not possible for the U.S. treasury department to set up an exchange control board, fix monthly exchange and handle the same in the same way as is being done through the British Embassy? We have established our bank account in the National City Bank of New York, we have our organization set up both in Chungking and in the other centers, and it would be a very simple matter to work out cooperation with an exchange control board connected with the Embassy.

I am writing to the office in Chungking and know they are pressing for some new way of handling this whole problem. Will you do all you can to bring this matter to the attention of the proper authorities? As conditions exist today, I believe there is almost no hope of selling more than a mere fraction of our funds on the open market. There may be a potential market through the army but even that avenue has restrictions.

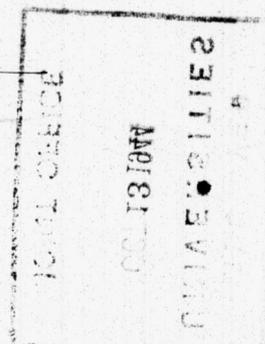
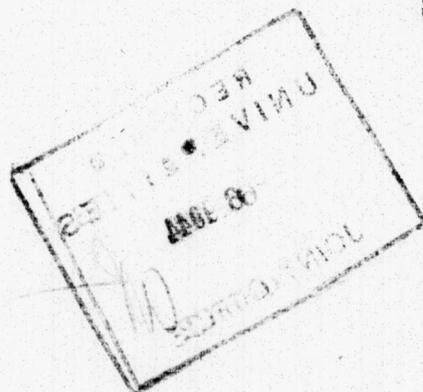
If there is no possibility of having a change either in the regulations or in the method of selling funds, then I predict that we shall have funds in sight for about four months - and may as well begin to close out the schools on the campus. I have warned the presidents that it is exceedingly dangerous to give out contracts for a year for unless there is a very vital change in the whole procedure we shall be forced to sell the majority of all American funds at the government official rate. Our budgets are far short of being balanced even when we use the possible rate of 100:1 - if we average around 60:1 which is most likely, you can figure for yourself the probable result. It seems most unfair and entirely unnecessary. From my experience with merchants, the preference is to have American dollars - and if they can buy on equal basis with British money, we need have no fear of moving our funds. Merchants are eager to place large orders for delivery as soon as possible, and ready to do business but they dislike the blocked account method and all the red tape that goes with it - so do most of us.

I shall appreciate very much anything you can do for us. Will you share this letter with Dr. Garside and Mr. Mickle? I was asked to send to all three of you but have decided to send the letter to you but to ask you to share with them.

Sincerely yours,

Elsie M. Priest

Elsie M. Priest.



0115

7-23-44

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Sincerely yours,

Blaise M. Priest
Blaise M. Priest.

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UNIVERSITIES
OCT 13 1944
JOINT OFFICE

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OCT 13 1944
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0116

University of Nanking

August 14, 1944.

Dear Miss Priest:

I am trying to clear up some correspondence which technically has not been answered, altho much has been alluded to elsewhere, as I want to have a clean folder of Foreign Mail, even if I don't have a clear conscience. May I say that all incoming mail is attended to in the office even if it is not answered at once. You probably have noted this from the cash statements which show the changes have been made, or from Journal Vouchers. However, the actual acknowledgement of correspondence is another matter and must be done outside of office hours or by the setting aside of a special time, and that is hard to do. Tell Oliver Caldwell he talks too much, but I wish he were back here just the same. He was a great help to us and no one has been found to take his place altho the requirements are not so stringent now as then. But to this correspondence.

Money Paid A. N. Steward: This has not been adjusted as yet and has caused considerable feeling as the Methodist Treasurer's Office insist that it be paid or they will not pay us the Nanking Theological funds which you claim are due the University. I finally got \$30,000. but the later smaller amounts are still unpaid. I hope George Sutherland will see differently when he return from his month's vacation. I note what you say in your letter of March 16th regarding the Methodist Mission owing us funds and am playing that up as much as possible. This is the first time I have ever had any difficulty of this nature with a Board Treasurer, and am trying to smooth it over as much as possible.

LIST OF SUPPLIES TO BE TAKEN OUT BY DR. THOMSON. As you know by this time, Dr. Claud Thomson was the one who asked for a special list of supplies. Your letter of May 1st deals with this situation. We had already crossed off the fractional weights to avoid duplication. The chemicals have all been ordered and should be in hand by the time Dr. Thomson sails, - whenever that is. I hope now that it is definitely around September 15th. Passports are now bothering and more delays are still possible. The two centrifuges and the watt-meter are different as they require priorities and for this material are hard to get. Applications have been the work for some time but we are not hopeful.

ACCOUNT WITH B.H. BLACKWELL, Ltd. Your Letter of May 5th asked us to write them about bill which they had sent to you. This we did and received the most abject apologies. The death of their accountant was the cause of the error. They state that the order "Transactions of the Entomological Society" was evidently lost in transit and have given us a credit note as the loss will be covered by insurance. We have paid the balance and they promise to look to us in the future.

VISIT OF PRESIDENT CHEN. Your letter of May 12th brought us more welcome news regarding Dr. Chen's coming. Wilma Fairbanks passed on the good news and gave some details relative to his activities in U.S.A. She admonished us to go slow in booking him up and after seeing him, I agreed with her. He is now at Amherst College for the month of August but is restless to get going. About September first he plans to go to Williams College and then on to Hamilton College, Syracuse University, Cornell University and then to Oberlin. He may stop off at one or two others but intends to be back for a special meeting of the Board about the first week in October of which I have cabled the Acting President. We are planning other things for him later on.

POSITION OF DR. W. P. Fenn. Here we must come to an understanding. Dr. Fenn is absolutely essential to the work of the entire group. Ask Lennig Sweet and Dr. McConaughy. The Harvard Yen-ching Institute has gone on record as saying that he is indispensable to their interests in the colleges. The Associated Boards likewise has taken similar action. To help out we have done every-

thing possible to get someone to assist in the Department of Foreign Languages but, I am afraid, without much result. We have combed the Boards for help and Gailing has gotten some aid. It is even worse to get a passport for one not going out in medical or nursing work. I hope you will do everything possible to keep him for the Colleges.

THE CHEELOO SITUATION I will write you elsewhere regarding this. While a president has been selected yet it may not answer all of the questions. Thanks for your comments, however and for your help in seeing the situation through. Hope H. W. Robinson is of some help to you.

RETURN OF SEARLE BATES This has been planned for some time to take effect about the first of September but the passport condition may seriously interfere. However, Searle has done so much work for and with the State Department that they certainly should see him through. I talked over the telephone with Dr. Chen at Amherst last Friday and he said Searle was coming up that afternoon to see him. I am sure the main topic will be Dr. Bates' return.

RETURN OF DR. TRIMMER. I have conferred with the Methodist Board about Dr. Trimmer and the feeling is that he should not return very soon. The medical office has not given the green light on health and that must be cleared up first. We will keep you informed as to progress.

RETURN OF MRS. GRACE F. RIGGS. We have had word that Mrs Riggs has arrived in the USA? but have had no report such as you speak of. Dr. Fairfield agrees with your understanding about travel. Presumably her report will be coming through the American Board Office but if not, I will follow it up.

LETTER FROM DEAN H. R. WEI. Kindly tell Dean Wei that I received his letter of May 15th and that I have received \$100. from Shieh Pei-He and same was sent out to you a few days ago.

PAYMENT TO DR. T. P. DYKSTRA. We have noted your request of May 17th and will make arrangements for payment at the proper time. Duplicates of other letters were also enclosed in this letter.

EXCHANGE, YOUR LETTER OF MAY 30th. There is hardly more to say on this subject as I wrote you some days ago through Dwight Edwards, reviewing the whole situation. I wrote also about the disposition of the individual accounts. The Shu checks payable to J. A. Brown, for \$40,000, (\$30,000. Nanking and \$10,000. West China), are held at the Chase Bank pending a license. Application was filed July 7th but we have not been able to get any action. Watch out for these things in the future and especially watch your bank statements.

PARKE, DAVIS AND CO. ORDER. Your letter of June 10th enclosed a letter from the Chung Li Drug Company. This has been passed on to Parke, Davis and we are awaiting their decision. It is not easy to get merchandise shipments to China these days.

EXCHANGE, YOUR LETTER OF JUNE 10th. This letter gives us an excellent idea as to the amount of time put into the problem at Chengtu. Dr. McConaughy knows the reasons for insisting on the consolidation of all Clearing Boards through one channel and it certainly was sound, to which you would have agreed had you been here. It was not a case of unwillingness to work through Chengtu but necessity because of conditions here. We spent days on days trying to iron out the processes and arrived at agreements because the powers that be would accept no other way. There is no registration of an individual. When his check comes through we apply for a license and it may or may not be granted. Negotiable checks are the worst to handle at this end. We talked with A. Birkel but his information didn't help much.

PAYMENT TO DR. GEORGE B. CRESSEY. Your letter of July 3rd requested us to pay funds to Dr. Cressey and charge Account 31. This has been done. Last week we had a full afternoon with him and we talked until talked out. We are to have him address a group of the Planning Committee on the Evening of Sept. 16th. He brought back the most intelligent and appreciative analysis of anyone outside the Colleges. Most sincerely yours.

CA Evans

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0119

August 29, 1944

Miss Elsie Priest
Chengtu
(CHINA)

Dear Miss Priest:

License to cash check 95, West China. Your cable of August 3rd requested us to secure license to cash check 95 for the purchase of dental supplies.

The process is to let the check come through and make application for the license then. We are not optimistic on the success of any checks getting attention except in the United Clearing Board.

Sympathy to Dr. Bowen's family. Your request to send sympathy to the Bowen family was passed on with additional expressions of sympathy as well as appreciation for the great contribution Dr. Bowen had made to Union Christian Education in China.

Incidentally, please check your bank statements carefully when we send them on.

Very truly yours,

CAE:EW

C. A. EVANS

Via: China Clipper
cc : Next Clipper
cc : Accounting Department

0120

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UNIVERSITIES
SEP 5 1944
JOINT OFFICE

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September 1st, 1944

Miss Elsie Priest
University of Nanking
Chengtu (CHINA)

Re: EECHANGE

Dear Miss Priest:

I have been hoping that another letter subsequent to your letter of July 3rd would be received finally clarifying the whole situation regarding the selling of funds in China. At that time you had been to Chungking and adjusted matters whereby the Chengtu Agency of the United Clearing Board would be set up. This was intended to be an independent organization whereas since that time the matter has been further clarified by combining to operate through the Chungking office.

We are glad to note that the rate will be averaged for all China as that was one of the stumbling blocks in the whole program on this end of the proceedings. We believe, now, the United Clearing Board is operating more and more smoothly as the atmosphere is clarified by each succeeding transaction. There has been considerable difficulty in getting licenses to clear some of the checks but that is being cleared up, we understand, through the intervention of some people who are now in America from China.

Relative to the U.S.\$12,460 which Mr. Coole had on hand, we cabled him on June 24th and again wrote him on the same date a covering letter, covering the items in detail. It was largely for distribution to Hangchow College, Christian Education Association, and Council for Higher Education. The matter, however, I am sure has been cleared in his thinking.

Thank you for the distribution of the U.S.\$81,693.00 which was cabled out the latter part of June as a first payment on the 1944-45 budget. We take it that Hwa Nan received U.S.\$4,217.63 rather than U.S.\$5,217.63. Adjustments, of course, will have to be made when the next allocation of funds are made available for the colleges covering the total year's budget.

Very truly yours,

CAE:EW

C. A. EVANS

Via: China Clipper
cc : Next Clipper

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SEP 5 1944
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September 1st, 1944

Miss Elsie Priest
University of Nanking
Chengtu (CHINA)

Dear Miss Priest:

I should write you further regarding Dr. Chen's ^{y.G.A} visit to the United States as per your letter of July 3rd.

We are very glad indeed that he is here and that he is taking time off at the present for a short visit up at Amherst College. The State Department is taking care of him very well indeed and we are planning ways and means to use him later on. We will very gladly take care of any expenses but he is going to be modest in any of these, and wherever he is doing work for the Associated Boards it will be charged to that organization rather than to Nanking.

A Call from Dr. J. Lossing Buck. I came into the office today and found two special appointments, one with Dr. J. Lossing Buck, who is here in America at the present time, having arrived only a few days ago. We had something of a preliminary talk and he promises to come in later on to take up the further adjustment of travel and the like. We will report to you later.

Very sincerely yours,

CAE:EW

C. A. EVANS

Via: China Clipper
cc : Next Clipper

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SEP 5 1944
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UNIVERSITY OF NANKING
Office of the Treasurer
Chengtu Szechwan

8th September, 1944

Mr. C.A. Evans
150 Fifth Avenue
New York City, N.Y., U.S.A.

Fire Insurance

Dear Mr. Evans,

Your letter of May 8 advised us that the Woolen Mill property in Chengtu was not included in the insurance. We are very anxious that this should be covered. In your letter you say you will let me know later, but as no word has come to this date, I am writing again to enquire the status of this particular insurance.

The building is brick with tile roof, and is on the property of West China Union University. The important part of the insurance is to cover the HF Spinning Set and we shall be very happy to have the insurance placed as follows:

see copy of insurance attached 600
On building US\$2,000
2500 ✓ On machinery & equipment US\$2,000
✓ On H.F. Spinning Set US\$2,500 US\$ 6,500.

The building and machinery are used for demonstration and experimental purposes, in order to copy the spinning set and improve the local machines, with the aim of improving the local wool industry.

In one letter on fire insurance you raised the question about the advisability of continuing to pay heavy insurance on the property in Nanking as long as the buildings are no longer in our possession. If the insurance company will not carry the risk, it seems foolish to pay the money and if this is the case I would suggest that the insurance be cancelled for the time being.

Sincerely yours,
Elsie M. Priest
Elsie M. Priest, Treasurer

EMP:MT
By Air Mail
c.c. By following mail

0127

Endorsement attached to policy 12700 of the Home Insurance Co.

May 11th 1944

In consideration of an additional premium of \$15.34, it is understood and agreed that this policy is increased in the amount of \$3,100. making the total amount \$432,335.00 and the following property contained in Wool Weaving Mill, situate in the West China Union University Campus at Chengtu, Szechwan Providence, China, is included in the schedule:-

\$ 600. on wool machinery and equipment	@ 4.50 / 25%
2,500. on one HF Spinning Set	@ 4.50 / 25%

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JOINT OFFICE

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UNIVERSITY OF NANKING
Office of the Treasurer
Chengtu Szechwan

8th September, 1944

Mr. C.A. Evans
150 Fifth Avenue
New York City, N.Y., U.S.A.

Shipment of Negatives

Dear Mr. Evans:

Thank you for sending the negatives to India and for your letter to Dr. Grant of the Rockefeller Foundation. I have asked Dr. Wei to get in touch with Dr. Grant immediately and make arrangements to get the films brought into China at the earliest date possible.

We are very much interested to know that the steamship companies were ready to accept commercial cargo. Is this true for any cargo or was this a special case? Many people have made enquiry and I am unable to give them any information. As far as our ~~our~~ institutions are concerned we do not wish to have large shipments set out through India, as we hope the day may come when they can be landed on the other coast. Some of the institutions in West China are interested. I shall be glad to know what the situation is when you are writing.

Sincerely yours,

Elsie M. Priest

Elsie M. Priest, Treasurer

EMP:MT
By Air Mail c.c. by Following Mail

0130

UNIVERSITY OF NANKING
Office of the Treasurer
Chengtu Szechwan

8th September, 1944

Mr. C.A. Evans
150 Fifth Avenue
New York City, N.Y., U.S.A.

Goods Sold in India

Dear Mr. Evans:

OK
DONE I have just received a letter from Mr. Crain of the Baptist Mission, who states that he has refunded to you all the money for the sale of the truck and acids belonging to the University of Nanking. Will you please see that this money is credited back to the University of Nanking, especially for the sale of the truck. We have taken possession of the steel sheets and have kept in storage in Karachi a few boxes of books, most of which belong to the College of Medicine of West China Union University. Included in the remittance is an item for the sale of the White Cross hospital supplies which were delivered to the Presbyterian Hospitals in India. I presume Mr. Crain has sent you the details of all these transactions.

In addition you must have some money from the sale of the goods you ordered sold in Calcutta. Our wires were badly crossed, as I had just received permission from the Chinese Government to get the most important boxes in when they sent word that you had ordered them sold. We had every intention of selling the acids, which could not be brought in, but the equipment had been passed by the Government and we had space in a plane for it. The departments were keenly disappointed, especially Ginling College who needed a microscope desperately. I believe you have the list of the goods that were sold and will know just which school should be credited with the proceeds. It was all for the University of Nanking and Ginling College as nothing for West China Union University or Cheeloo University happened to have been short landed. Please credit the individual institution accounts with the sale of these items of equipment in order that we may place the orders again as soon as communications make it possible for shipments to be made.

Sincerely yours,

Elsie M. Priest

Elsie M. Priest, Treasurer

EMP:MT
By Air Mail
c.c. by Following Mail

442.79 - credited NANKING
72.28 " GINLING
36.51 " W. China, Freight, Ins. etc. which
551.58 should not have been charged to
W. China originally

Amount received from sale of 29 cases of chemicals
belonging to Nanking & Ginling

UNIVERSITIES
JAN 17 1944
JOINT OFFICE

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JOINT OFFICE *ap*

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UNIVERSITY OF NANKING
Office of the Treasurer
Chengtu Szechwan

duplicate

8th September, 1944

Mr. C.A. Evans
150 Fifth Avenue
New York City, N.Y., U.S.A.

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Sincerely yours,

Elsie M. Priest

Elsie M. Priest, Treasurer

EMF:MT
By Air Mail
c.c. by Following Mail

0133

UNIVERSITY OF NANKING
Office of the Treasurer
Chengtu Szechwan

8th September, 1944

Mr. C.A. Evans
150 Fifth Avenue
New York City, N.Y., U.S.A.

United Clearing Board

Dear Mr. Evans:

I have your long letter of July 20 which was sent through Mr. Edwards and I trust that the whole matter of the United Clearing Board has now been cleared to your satisfaction. Within the last week Dr. Irving Friedman has been in Chengtu and we have had an opportunity to discuss with him concerning the details of the operation of the Clearing Board in America.

I am sure you have heard by this time that the Chungking and Kunming offices oversold all funds in hand through November 1944. There is still a good deal of uncertainty about the actual transactions, but I believe the smoke will be cleared away soon and they will know the actual amount that they have oversold. It was all due to a misunderstanding between the two offices, but we consider it a very unfortunate occurrence. The group here has registered protest concerning forward selling. This refers not only to the five institutions, but also to the mission organizations which make up the Chengtu agency. It is comprised of fifteen missions and institutions. For your information I am enclosing a copy of a letter which the five presidents wrote to Mr. Edwards on this point, and as this expresses the opinion of the group here I will not repeat.

There is probably no question that the rate could have been pushed up to at least 150 by this date. There is a sharp demand and the merchants in this locality are quite ready to pay this amount. This makes us very discouraged when we realize the Chungking group sold us out so that we ~~will~~ ^{may} not average more than 110 for the first six months.

For many years it has been our custom not to sell any funds during the months that we collect fees from students. Fees are being collected today and before the end of the week we shall have around C\$20,000,000 in the banks, representing the income from the student fees for the five institutions. Naturally we dislike very much to add to these deposits with the present rapid depreciation of currency, but we are forced to take the appropriations under this system of forward selling. I cabled and asked you not to deposit the September appropriations for this reason, but in your reply you intimated that it is absolutely necessary to deposit the part that comes from UCR. Of course we shall use the appropriations before September 30, but my point was to use the cash on the field and reserve money in United States currency.

I wrote you earlier that we would like to have you deposit each month 80% of the appropriations for the five schools to the account of the National City Bank for the United Clearing Board. Please be sure to reserve 20% to meet necessary payments, which must be controlled from the field for the purchase of goods, furlough salaries and so forth. If you feel it is important to deposit the UCR money each month, please deposit that in total and add only enough of the trustee's funds to make up 80%. There is a good deal of confusion about the money that has been sent from your office to Chungking. I hope you are sending me very definite instructions as to the amounts deposited for each school and what was covered. Mr. Edwards is not very clear and I have been rather surprised to receive certain items, such as \$10,000 for Cheeloo University, through that office. If this is not a grant from UCR I am wondering what it covers, as Cheeloo's annual Trustees' appropriation would not allow such a large appropriation to be sent at one time. I am sure eventually all ~~business~~ these things will be ironed out. In the meantime we will struggle on the best we can.

Sincerely yours,

Elsie M. Priest

Elsie M. Priest, Treasurer

UNIVERSITY OF NANKING
Office of the Treasurer
Chengtu Szechwan

Mr. C. A. Evans
150 Fifth Avenue
New York City, N.Y., U.S.A.

United Clearing Board

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There is probably no question that the rate could have been pushed up to at least 150 by this date. There is a sharp demand and the merchants in this locality are quite ready to pay this amount. This makes us very discouraged when we realize the Chungking group sold us out so that we will not average more than 110 for the first six months.

For many years it has been our custom not to sell any funds during the months that we collect fees from students. Fees are being collected today and before the end of the week we shall have around \$20,000,000 in the banks, representing the income from the student fees for the five institutions. Naturally we dislike very much to add to these deposits with the present rapid depreciation of currency, but we are forced to take the appropriations under this system of forward selling. I called and asked you not to deposit the September appropriations for this reason, but in your reply you intimated that it is absolutely necessary to deposit the part that comes from UCR. Of course we shall use the appropriations before September 30, but my point was to use the cash on the field and reserve money in United States currency.

I wrote you earlier that we would like to have you deposit each month 80% of the appropriations for the five schools to the account of the National City Bank for the United Clearing Board. Please be sure to reserve 20% to meet necessary payments, which must be controlled from the field for the purchase of goods, through salaries and so forth. If you feel it is important to deposit the UCR money each month, please deposit that in total and add only enough of the trustee's funds to make up 80%. There is a good deal of confusion about the money that has been sent from your office to Chungking. I hope you are sending me very definite instructions as to the amount deposited for each school and what was covered. Mr. Edwards is not very clear and I have been rather surprised to receive certain items, such as \$10,000 for Chefoo University, through that office. If this is not a special appropriation UCR I am wondering what it covers, as Chefoo's annual Treasurer's report would not allow such a large appropriation to be sent at one time. I am sure eventually all business these things will be ironed out. In the meantime we will struggle on the best we can.

Sincerely yours,
W. H. Priest, Treasurer

RECEIVED
UNIVERSITY OF NANKING
OFFICE OF THE TREASURER
CHENG TU, SZECHWAN
SEP 1 1944

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ASSOCIATED CHRISTIAN UNIVERSITIES IN WEST CHINA
Chengtu Szechwan China

1st September, 1944

Mr. Dwight W. Edwards
United Clearing Board
CHUNGKING

Dear Mr. Edwards:

We have heard the report from the United Clearing Board that all funds, including the appropriations for the Universities in Chengtu, are sold as far ahead as November. After careful consideration, we wish to register our opinion on the policy of "Forward Selling".

We recognize the fact that forward selling guarantees the sale of funds for a definite period of time at a fixed rate of exchange.

On the other side, it obligates us to sell funds we may not require to exchange into national currency immediately and which could be kept more safely in New York at the present time. There seems no great value to us to build up balances of millions in China these days, especially in view of the fact that currency is continuing to depreciate. It has always been our policy to keep our field funds as low as possible to ensure a working balance only. During September and October we have student fees paid in which usually meet our needs for those months and keep in reserve our funds in New York for the later months of the semester.

As we view the situation, there are two definite dangers involved in forward selling:

(1) It is being rumored consistently that the National Government may change the official rate to a more favorable figure. If this should happen and the official exchange rate was more favorable than the rate secured through forward selling, it would be embarrassing to explain to our staff and directors why we could not take advantage of it.

(2) If for any reason the whole agreement with the U.S. Treasury Department should be cancelled, it would place us in a very awkward position if we had forward contracts covering several months.

May we request that none of the funds, appropriated for the Universities in Chengtu, be sold in advance, but only month by month as they may be available. This means we are prepared to take the risk of finding a market for the sale of the funds if that is necessary.

Sincerely yours,

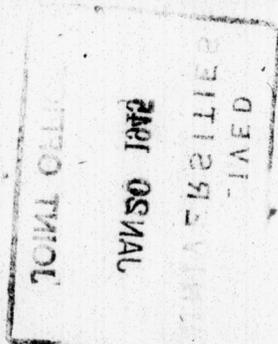
Edgar C. Tang, President, Cheeloo University

Wu Yi-fang, President, Ginling College

C.W. Chang for President, University of Nanking

Lincoln Dsang, President, West China U. Univ.

Y.P. Mei, President, Yenching University



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ASSOCIATED CHRISTIAN UNIVERSITIES IN WEST CHINA
Chengtu Szechwan China

1st September, 1944

RECEIVED
UNIVERSITIES
OCT 19 1944
AR

Mr. Dwight W. Edwards
United Clearing Board
CHUNGKING

Dear Mr. Edwards:

We have heard the report from the United Clearing Board that all funds, including the appropriations for the Universities in Chengtu, are sold as far ahead as November. After careful consideration, we wish to register our opinion on the policy of "Forward Selling".

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Sincerely yours,

Edgar C. Tang, President, Cheelo University

Wu Yi-fang, President, Haining College

C.W. Chang for President, University of Hanking

Lincoln Dsang, President, West China U. Univ.

Y.P. Wei, President, Yenching University

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UNIVERSITIES
JAN 20 1945
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ASSOCIATED CHRISTIAN UNIVERSITIES
IN WEST CHINA

Chengtu, Szechuen
October 10, 1944.

Mr. Iennie Sweet,
United China Relief,
Chungking.

Dear Mr. Sweet;

Thank you for the remittance of C\$6,925,200. for the institutions in Chengtu. It has been distributed as indicated.

We have just received a cablegram from Mr. Evans of the Associated Boards which reads as follows;

"Coordinating committee Chungking considering distribution additional UCR funds. Suggest all colleges present special relief needs and advise us."

Fortunately the cable arrived just before Dr. Fenn was leaving for India and I had a chance to talk over with him the details of such a request. He was somewhat surprised that no word had come to him, but it may be due to the fact that you knew he was leaving shortly. Dr. Fenn agrees in principle with the request I am sending to you, but he has had no opportunity to review the actual figures - we talked it over very carefully and agreed on the general headings, and agreed to send in a request for all the ABCCC colleges - twelve in China. Of the totals presented 75% represents needs in Chengtu, while 25% covers the other institutions. This percentage was given to me by Dr. Fenn and I have worked it out accordingly.

When Dr. Fenn returned from Chungking he told us that C\$7,000,000. had been appropriated for the relief funds for the Christian Colleges. I have included this fund in our total request - in other words, we are asking for relief which takes into consideration the grant already made by your committee.

I will give you details of each group heading, but in summary the request is as follows:

Medical aid faculty and families	C\$	2,600,000 00
Education aid for faculty children		8,300,000 00
Commodity grant - same as past years		15,600,000 00
Rent grant for families forced to rent residences off the campus		2,500,000 00
Emergency - fires, thefts, deaths		<u>1,360,000 00</u>
Total for 12 ABCCC institutions.....	C\$	30,360,000 00
Less appropriation made in September		<u>7,000,000 00</u>
Request for additional grants.....	C\$	23,360,000 00

Medical aid: Two years ago we received the first grant for medical aid for the faculties of Universities, and at that time organized a special committee with a representative from each institution here and they asked me to serve as secretary-treasurer of the group. It has been one of the most successful projects for cooperation on this campus. We meet once a month and review the individual applications for relief for medical aid. The individual case is given careful consideration and it makes no difference which institution is represented. All the

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cases could be in one institution - it is the individual person who receives consideration regardless of his institution. Recently we have increased the grant to meet more adequately the present need. It is difficult to fix a figure as it depends upon the health of the staff, but I believe this is approximately the amount we may require for the twelve schools.

Education grant: This aid is a very urgent need - when schools opened in September this year we found our faculty in difficulties because they could not meet the school bills for their children. Four of the institutions in Chengtu made loans to their faculty to help meet this need, but as there was no money available, it had to be a loan that must be returned by January 1945. If possible to make a grant, it will be greatly appreciated, and will enable us to cancel at least a portion of the loan. The loan was made on the basis of \$3,000. for each child in Middle School or College and \$2,000. for each child in primary school, with a maximum of 10,000. for any one family. If we use this same basis for a grant, we estimate it will require approximately 6,220,000. for the children in Chengtu and the same proposition has been added for other centers.

Commodity grant: For the past two years it has been possible to give our Faculty members a special grant for commodities, which enabled them to make purchases before the great increase in prices after Chinese New Year. We would like very much to be able to do this same thing this year. It has helped tremendously to uphold morale, and is highly appreciated these years when our salaries are not too generous. In figuring this grant for this year we have estimated the following basis:

Each adult in the family (immediate family only) 500. per mo.
 Each child in the family 300.
 Allow the grant for ten months (academic year)

This may not be the final distribution, but it provides for the needs according to the size of the family which to my mind is very important. It follows the principle we adopted from the first, and would be very acceptable to our group in Chengtu. The same general plan has been planned for other institutions although I do not have actual statistics of families, and had to plan according to the general percentage.

Rent subsidy: Recently the rents for residences in the city have been increased several times, and it is becoming impossible for our families to live and pay these high rents. At the same time it is impossible to house them all on the campus. We have just proposed to pay approximately one-half the rent and let the staff member pay the other half - even this will be a substantial figure to add to our already heavy deficit for the year. We would like to present this need as one of the most urgent for the group in Chengtu. I do not have facts of the other institutions, but as a matter of general principle, have included the same proportionate amount.

Emergency - fires, thefts, deaths; We need a fund to meet these unusual needs. Thieves are too common in this city and I presume in other centers as well, and if a family loses all their winter bedding it is a serious loss. Also, fires occur from time to time leaving families almost destitute. The cost of a funeral in Chengtu is a great burden for any staff and we feel we must be ready to take care of such needs.

With the exception of the rent subsidy, we have followed the same principle outlined by the Committee on aid to University faculties (Mr. Y.S. Diong is the secretary). It seems to me that committee gave the whole matter very careful thought and we are ready to follow the general plan.

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. Sweet - 3

After talking it over with Dr. Fenn, we decided that I would send this request to you with his approval without consultation with all the presidents here. I will report to them at the weekly meeting what has been done, but will assume the responsibility for the request.

I hope it may be possible to make this grant to the Christian colleges - you may remember that I told you in June that we were hoping to receive a grant for this purpose from the Canadian Red Cross. Unfortunately that grant was cancelled and we have not received any funds for this purpose. When we heard that UCR had granted us \$7,000,000. we were glad to have guaranteed the medical aid - which was given priority on the list. We were planning to make possible a small amount for the education aid but the amount available was not sufficient to make a very adequate grant to all the families.

Will you let me know at the earliest date possible if there is any likelihood of having this request granted? I do not need to tell you that the staff will be most appreciative. As we all face rather serious shortages this year in our general budgets, we are beginning to plan cutting salaries by stopping the monthly increase following the cost of living index. I can see no other way to hope to balance for the year. However if we can give some grants for special purposes, I shall not feel quite so depressed when we have to stop increasing salaries according to the sliding scale of the index.

Sincerely yours,

Elsie M. Priest.

RECEIVED
JAN 25 1947
JOINT COLLEGE

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JAN 25 1947
JOINT COLLEGE

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Sincerely yours,
Elsie M. Priest

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UNIVERSITY
JAN 27 1945
JOINT OFFICE

October 11, 1944

Miss Elsie M. Priest
Chengtou, Szechwan
CHINA

Re: Clearing Board

Dear Miss Priest:

I hesitate to answer your letter of July 23rd as many conflicting statements have been made regarding the responsibility of the Clearing Board and of the financial situation which necessitated the forming of this group.

This country at the present time is blessed (?) with the presence of several people who have been very close to the financial developments in the past number of years. I cannot write of the varying tales which have been told, all with either child-like naiveness or else by blunt denials. In many cases there has been a subversion of facts. I could write indefinitely regarding this but it would get us nowhere. You certainly have had a difficult time in getting things straightened out, but there was only one way in which to operate and that is one which has finally been established.

The method of procedure outlined in your letter used by another nation has been flatly denied here, although the basic agreement of which we have a copy thoroughly verifies what you say. We have another problem here in America in that of passing the buck three ways across the oceans of the world. Any approaches we have made for further relief meets a stonewall of what is thought to be self-sufficient wisdom, but which actually is ignorant stupidity. Yesterday I have a long talk with one who had the major task of bringing into being "Land Utilization in China" and his experience is similar to what I have just quoted. There is no question but that in the very beginning the restrictions and agreements on finances were necessary. Developments, however, have made them ridiculous and actually now they are working against the very purpose for which they were originated.

I sincerely hope that things have worked out more advantageous than appeared at the time you wrote this letter which was also shared with the United Clearing Board. It seems too bad that when the stage seems set to do a really constructive piece of work here in America that the principal who was best able to cooperate refused to take any action. That is about all I can say on this subject at the present time.

I am looking forward to seeing Bill Fenn when I can talk more freely on the subject.

Very sincerely yours,

C. A. EVANS

CAE/B

Via China Clipper
c.c. via next Clipper

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RECEIVED
UNIVERSITIES
OCT 13 1944
JOINT OFFICE

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October 11, 1944

Miss Elsie M. Priest
Chengtu, Szechwan
CHINA

Re: Exchange Situation

Dear Miss Priest:

Your letter of July 17th on the exchange situation came to hand promptly and we were grateful for the list of books which you enclosed.

You might as well begin negotiations to iron out checks No. 75 in West China for \$10,000 and No. 1653 in the University of Nanking for \$30,000. I have done my utmost to get action on licenses for these two checks but without success. Peculiar circumstances which surrounded their presentation to the Chase Bank seem to get things all muddled up with the Chinese certificates of credit and we have only butted up against a strong wall. So far checks which have not been paid are listed as follows:

Check No.	71	\$ 150.00	West China Union University
" "	75	10,000.00	
" "	79	100.00	
" "	80	2,350.00	
" "	82	100.00	Ginling College
" "	1818	200.00	
" "	1819	340.00	
" "	1820	1,000.00	
" "	1646	1,000.00	University of Nanking
" "	1647	200.00	
" "	1648	200.00	
" "	1649	2,000.00	
" "	1653	30,000.00	
" "	1654	1,600.00	

You will note, therefore, that all others have been paid.

We have been doing a great deal of investigating and work in an effort to get further relief from the present involved situation. It is too complicated and does not give us what we need. May I say that in the last analysis that deposits cannot be made directly into the National City Bank as it must be done upon the authority of one of the United Clearing Board here in New York. I am afraid we will have to suffer the inconvenience, if any, along with the extra work.

With every good wish, I am

Most sincerely yours,

C. A. EVANS

CAE/B
cc: Accounting Office
Via China Clipper
c.c. via next Clipper

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JOINT OFFICE

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October 11, 1944

Miss Elsie M. Priest
University of Nanking
Chengtu, Szechwan, CHINA

Re: September 30th Closing Papers

Dear Miss Priest:

The September 30th Trial Balance sheets for the University of Nanking are enclosed herewith. You will also find the Cash Statement, copies of invoices and copies of Journal Vouchers #638 and #639.

We have run into a snag on the allocation of funds for the current year and it will have to be ironed out in some way before the day is over as United China Relief is insisting that the funds be sent to the field immediately. A cable from Dr. Fenn just before he left Chengtu called our attention to certain discrepancies which should have been located before the cable was sent. I cannot write more now, however, until I see how the allocation of all funds works out.

I trust you will find the enclosed sheets in order.

Very sincerely yours,

C. A. EVANS

CAE/B
ENCS.

Via China Clipper
c.c. via next Clipper

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OCT 13 1944
JOINT OFFICE

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October 11, 1944

Miss Elsie M. Priest
Chengta, Szechwan
CHINA

Re: My Cable October 5, 1944

Dear Miss Priest:

I cabled you under date of October 5th calling attention to an additional distribution of funds appropriated by the National War Fund to which consideration was being given by the Coordinating Committee in Chungking.

As the figures for budgets before us at the present time seem so totally inadequate and as each day seems to becloud the issue still further, it seemed best to have the field make the presentation of needs. I can make an appeal if I have the facts before me, and I could even originate a statement on the basis of correspondence we have received, but I am not going to make any claims which I cannot substantiate.

I sincerely trust that you were able to get in touch with the group in Chungking in ample time.

Very sincerely yours,

C. A. EVANS

CAE/B
ENCs.

Via China Clipper
c.c. via next Clipper

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Associated Christian Universities in West China

Chengtu, Szechuen
October 12, 1944.

Mr. C. A. Evans, Treasurer,
Associated Boards, New York.

Dear Mr. Evans;

Your cable of the 5th arrived on the evening of the 7th and as Dr. Penn was not leaving until the 8th we had a chance to talk it over in detail and decide on the best course to follow. After careful discussion we decided to send a request to Mr. Sweet in Chungking to cover relief needs for all twelve institutions. I am sending you a copy of the letter so you will have full details. It was worked out carefully according to actual staff members in Chengtu with estimates for the other institutions for I do not have statistics of their staff and families.

In line with this request we have sent you the following cable this morning:

Following cable fifth presented UCR relief needs all colleges medical 2600 education 8000 commodity 15600 rent 2500 emergency 1060 total thirty million three hundred sixty Chinese dollars stop September appropriation seven million faculty relief included in request Penn approves.

We included the item about the appropriation of seven million so you would know that we are taking that amount into consideration as we plan for the year. You will know that I left off the additional ciphers expressing 2,600,000. as 2,600 only. I believe we can follow this procedure between our offices quite safely.

We are still waiting for the final distribution of the UCR grant but I know that Dr. Penn will send it to us from India. Meanwhile we are struggling with our revised budgets and in view of all conditions I hope to send you revised figures in early November. From the information we have received, we know we must face very serious deficits this year - just how we can manage them is still a great problem. When the first word came of the probable grants from UCR and the method they had adopted for payment, I was in despair for it meant that we could not meet the payrolls with available funds especially during the first months of the year. After two sleepless nights I went to one of our good banker friends and have arranged for a loan, not to exceed three million dollars in any one month. With this assurance of funds in case of need, we go on from day to day. When payrolls come it is absolutely essential to have about five million dollars in cash - it would be fatal to morale if we could not pay the salaries when due.

During the past few weeks we have had good talks with Dr. McConaughy, Dr. Balfour of Rockefeller Foundation, Dr. Forkner of China Medical Board, etc. They are all very sympathetic to our needs these days and I hope have a better understanding of the struggle that exists to keep our institutions alive.

Confidentially I can give you some idea of the method we are proposing to use to meet at least a portion of the estimated deficits. According to our method of figuring salaries, we follow the cost of living index as figured for the so-called educational-official class in China. Beginning July 1944 it is as follows:

	<u>Index</u>	<u>Factor for campus</u>	<u>Factor for Yenching</u>
July	56709 (567 times 1937)	22.6 times basic salary	28.2 times basic sal.
Aug	58800	23.5	29.4
Sept.	59048	23.6	29.5
Oct.	61250	24.5	30.6

10-12-44

had expected the "low" increase to continue for at least one more month but prices are beginning to mount again. Our budgets are figured on the "factor increasing ~~to~~ 40 times the basic salary by June 1945, but in view of the very heavy deficits in all the budgets, we are considering "cutting" salaries from the point the cost of living index factor reaches 50 times basic salaries. I predict this will come about January 1945. In other words, we will not be able to give our staff "sliding" salaries but will have to keep them on the same general basis in order to hope to have funds enough for the spring months. This will create great hardship among the staff and will not be too favorable for morale, but money does not grow on bushes, and I see no other way. The summer-autumn months have always been fairly stable as to prices, but from the month of December prices leap rapidly - if we can judge by the past few years.

The point of this long explanation is to show you how very much we need some special relief grants for the staff. If we can give them a grant to enable the families to purchase some of their staple commodities before the prices go up around Chinese New Year, it will be a help to them and incidentally a great help to the institutions when we make known the necessity of cutting salaries. Perhaps cutting salaries is hardly the correct way to state the situation - but at least stopping the increase in line with the increase in prices.

It may be of some value to you to have the index and the factor used for the last fiscal year 1943-1944 -

Index	factor used by 4 schools on campus (4)	factor used by Yenching only
July 1943	4.9	6.1
Aug. 1943	5.9	7.1
Sept. 1943	6.2	7.8
Oct. 1943	6.5	8.1
Nov. 1943	6.7	8.4
Dec. 1943	7.7	9.6
Jan. 1944	8.6	10.8
Feb. 1944	10.1	12.6
Mar. 1944	13.5	16.6
Apr. 1944	14.7	18.4
May 1944	17.8	22.3
June 1944	21.5	26.8

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C.M.A.C.

This shows you that the cost of living increased just over four times in the year 1943-1944, and we have no reason to think it will be any less an increase for the year 1944-1945. In fact, the curve is beginning to turn upward two months earlier than it did a year ago.

I have written you previously concerning the different basis that is used by Yenching University. The four institutions - Cheeloo, Ginling, Nanking, West China - adopted one system and have followed it all these years, but Yenching refused to abide by that scheme and adopted a system that is considerably higher as can be seen by the above table. Their factor has reached 50 times basic salaries already so we will need to stop their salaries at a somewhat higher figure.

Thank you very much for calling to our attention this new plan for distribution of funds. The information had not come to us from any other source and it will be of tremendous value to us if the grant can be made at this time. There was some hope for a time that a grant of Can. \$100,000. would be made to the five schools in Chengtu, but that has faded away and we need some relief funds besides the medical grant that is guaranteed by the September appropriation of seven million.

I am sure you will keep us informed if you have any information - Dr. Penn will have full details of the budgets etc.

Sincerely yours, Elsie M. Priest

My typewriter is very weary - sorry -

0150

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It may be of some value to you to have the index and the factor used for the last fiscal year 1943-1944 -

Index	Factor used by schools on campus (A)	Factor used by remaining only
June 1944	23.08	26.8
May 1944	44.04	22.2
Apr. 1944	38.18	18.4
Mar. 1944	33.41	16.6
Feb. 1944	32.74	15.6
Jan. 1944	31.00	10.8
Dec. 1943	19.25	9.8
Nov. 1943	18.75	8.4
Oct. 1943	18.25	8.1
Sept. 1943	15.00	7.8
Aug. 1943	14.25	7.1
July 1943	12.25	6.1

RECEIVED
UNIVERSITIES
NOV 15 1944
JOINT OFFICE

RECEIVED
UNIVERSITIES
JAN 27 1945
JOINT OFFICE

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I am sure you will keep us informed if you have any information - Dr. Henu will have full details of the budgets etc.
Sincerely yours,
[Signature]

COPY

United China Relief
Chungking

October 19, 1944

Miss Elsie M. Priest
University of Nanking
Chengtu

Dear Miss Priest;

Thank you for your letter of October 10th concerning special relief needs. As you know we have appropriated a basic sum of CN\$3,900,000 for medical aid to your faculties. In addition our ~~Committee~~ Committee on Education is recommending another grant of \$1,680,000 toward educational aid for faculty children. Including the backlog for inflation these two sums will be \$7,000,000 and \$3,000,000. respectively.

I note that you do not need as much as the \$3,900,000 for medical aid but require considerably more than we have appropriated for educational aid. I am therefore suggesting to the Committee on Coordination that it throw our two sums together into one unit which you can use either for education or medical aid.

In the case we have other funds available I will ask the Committee on Coordination to consider the further grant which you request. Personally I am not in favor of a commodity grant unless this is given as a loan. It seems to me to be almost a straight addition to salaries. This is especially true now that prices are rising more slowly than heretofore and now that we are authorizing a backlog to meet inflation cost."

.....

Lennig Sweet

0152

Associated Christian Universities in West China

Copy for [unclear]

Chengtu, Szechuen
October 26, 1944.

file

Mr. Lennig Sweet,
United China Relief, Chungking.

Dear Mr. Sweet;

Thank you for your reply of October 19th to our request for special relief needs. According to your letter we understand that you have appropriated a total of C\$7,000,000 00 for medical aid and C\$3,000,000 00 for educational aid, but that you are allowing us to put the two grants together to be used in the proportion that seems to meet the needs more adequately - we appreciate this favor, as it will be easier to administer the grants. It is clear that we can only count on receiving 58% at this time, but following the rate of inflation, additional items will be advanced from time to time.

When will you make payments? Have you arranged to send monthly instalments, or will you make an advance? I will plan whichever way you decide, but would like to know how payments will be made. The need for the educational grant comes in September and February - as you know we made loans in September.

This appropriation is for the twelve Christian colleges - as soon as the grants for the year are decided, we can work out percentages, and then you can send directly to the institutions outside Chengtu, or if desired, I will see that the funds are forwarded.

The commodity grant is definitely a straight addition to salaries - there can be no other interpretation. I advocate such a grant because the salaries we pay are insufficient to enable staff members to take advantage of the periods when prices are comparatively low - for instance, just before Chinese New Year. Dr. Forkner of China Medical Board worked out a basis which he considered as fair for University professors and staff and the members of his own staff are receiving their salaries on his scheme. Let me give you an example to show the difference:

Professor with 3 children, under CHina Med. Bd.	October salary	37,762.00
Professor with 3 children under University basis	" "	15,500.00

In figuring the salary for the University professor (and this means any one of the four institutions - Cheeloo, Ginling, Nanking, West China) we have adjusted rice to be the equivalent of market rates, not government rates. After making this adjustment, you will see the CMB staff receives more than twice the amount paid to one of the University professors - same rank and training. It is for this reason that I support the request for a commodity grant. It does add to salaries, but as far as I can figure, we should add to salaries. I realize there may not be sufficient money to make such a grant - it does help on the whole morale and spirit of the staff if we can give this aid.

I am enclosing a sheet showing the regulations covering the aid for medical and special emergencies such as funerals, fires, etc. I hope this will give you the necessary information. We include the entire staff. The Chungking committee only allowed aid to instructors and above, but that seemed to our group very unfair for some of the younger members receive very low salaries under the present system and should be given the same treatment as the higher paid staff. Last year through Dr. Fenn we received a special grant just for the assistants, but please do not make the difference. We would like to have the grant applied to all staff members, regardless of rank.

Sincerely yours,

Elsie M. Priest,

0153

Regulations for Aid to Universities Faculties - medical, Educational, etc.

Revised:-----effective September 1944

1. Medical Aid:

Medical aid shall be given to all faculties of the five institutions - Cheeloo University, Ginling College, University of Nanking, West China Union University, and Yenching University. The following regulations shall be enforced:

- (1) Hospitalization: The University Hospital, including the University Health Clinics, United Hospital, National Central University, Ching In Hospital, Tuberculosis Sanatorium and the Provincial Hospital shall be approved. No private hospital will be allowed.

Fees including room and board not to exceed second class rate, operating fees, laboratory fees, ordinary calls at out-patient department and transportation of patient to and from hospital when absolutely necessary will be allowed under the following restrictions:

- (a) Applications are to be considered only when the total medical bills paid by applicant himself during an academic semester exceed C\$300, the expenditure to be proven by vouchers.
- (b) It is further agreed that after the first \$300. is paid by the applicant, the total bill will be paid providing the maximum amount of medical aid to any one individual does not exceed C\$10,000. in a semester.
- (c) Drugs prescribed by the doctor may be included in the total bill presented, but in no case will drugs be paid unless certified by the attending physician.
- (d) On account of limited funds, no item for nutrition for cases of recuperation will be allowed.
- (e) In cases of long illnesses where bills are exceedingly heavy, a special grant will be made, each case to be considered on its merits by the Medical Committee for the Five Universities.
- (2) Doctors: Private practitioners will not be allowed, but any doctor connected with the hospitals as listed above, will be acceptable to the committee.
- (3) Beneficiaries: The family shall be defined to consist of the following: Husband, wife, sons, daughters and parents if resident in Chengtu and dependent upon the staff member for support. Brothers and sisters shall not be included.
- (4) Dental and refractions services will not be allowed.
- (5) Each applicant will present his case with the necessary bills, doctor's certificate, etc. to the medical committee of his own institution having filled out the blank required by the ~~Shanghai~~ medical committee.

2. Educational aid: This aid shall be granted for children studying in middle schools, colleges, primary schools but not for kindergarten or nursery schools. It shall be applicable to the children of all staff members of the five universities under the following regulations:

- (1) Fees to be paid shall cover tuition fees, uniform fees, laboratory and material fees, but shall not cover travel, board or room fees.
- (2) Beneficiaries:- This aid is available to families having more than two dependent children irrespective of their ~~high~~ age.

Educational aid - continued:

- (4) Where husband and wife are both professors in the same or in different universities, application can be made by either one of them.
- (5) An amount not to exceed _____ shall be allowed for college fees, _____ for middle school fees, _____ for primary school fees in any one semester.
- (Note: the exact amounts have not been fixed for 1944-5. Last year college 1200 Middle School Senior 1000 Junior 800 Primary 150, but prices are much higher, and new maximums will be fixed)

Emergency Aid: Emergency aid is given in cases of deaths, thefts, fires, or losses due to bombing.

- (1) In cases of death, an amount not to exceed \$10,000 00 be allowed for any one individual staff members
- (2) In cases of theft, an amount not to exceed \$2,000 00 be allowed for any one individual staff member.
- (3) In cases of fire or bombing loss, an amount not to exceed \$1,000 00 be allowed for any one individual staff member.
- (4) In extraordinary cases of fire, theft, or bombing losses, a careful investigation will be made upon the recommendation of the institution concerned, and special grants may be allowed.
- (5) In cases of deaths of parents, only such parents who may be resident in Chengtu and who are dependent upon the staff member shall be included in the applications for such aid.

The above regulations are under the control of the Special Committee for Aid to University faculties with a representative from each of the five institutions as follows:

Cheeloo University	Dr. P. J. Laube
Ginling College	Mr. C. H. Ming
University of Nanking	Dr. F. H. Li
West China Un Univer.	Mr. S. H. Fong (chairman)
Yenching University	Mrs. Cheng Lin-chuen
Member at large	Miss Elsie M. Priest -(Secy-treas)

The committee meets regularly on the Saturday morning nearest the 15th of the month.

Number of staff members in the Five Universities in Chengtu Sept. 1944

	Prof.	Asst. Prof.	Inst.	Asst.	Totals
Cheeloo	26	14	4	24	68-1/3
Ginling	10 1/4	14 1/4	14 1/4	23	62-1/2
Nanking	65	40	51	72	228
West China	52 1/4	38 1/4	62 1/2	77	230-1/4
Yenching	19	13	27	27	86
	172-1/2	120	159-7/12	223	675-1/12

Basic salaries:

Professors	320 and upwards (515 is the highest)
Asst. Prof.	240 - 340
Instructor	160 - 260
Assistant	60 - 180

Cost of living index subsidy: 20% of basic salary times 20% of index basis for four institutions on campus
20% of basic salary times 25% of index basis for Yenching University

Rent: from 300. to 600. per month if obliged to rent house in city.

Rice: staff pays only transportation, figured at 30. or two for this semester rice allowed on basis of family members in Chengtu

Price: \$100.00 per copy of the report. The report is available for purchase from the University of Chicago Press, 530 North Dearborn Street, Chicago, Illinois 60610. The report is available in both hard copy and microfiche formats. The microfiche format is available for \$150.00 per copy. The report is available in both English and Spanish. The report is available in both print and electronic formats. The report is available in both print and electronic formats.

Cost of printing index and tables: \$100.00 per copy. The report is available for purchase from the University of Chicago Press, 530 North Dearborn Street, Chicago, Illinois 60610. The report is available in both hard copy and microfiche formats. The microfiche format is available for \$150.00 per copy. The report is available in both English and Spanish. The report is available in both print and electronic formats. The report is available in both print and electronic formats.

UNIVERSITY OF CHICAGO
 FEB 5 1945
 JOINT OFFICE

UNIVERSITY OF CHICAGO
 NOV 27 1944
 JOINT OFFICE

	1944-45	1945-46	1946-47	1947-48	1948-49
Reporting	18	12	14	16	18
Meeting	22	28	32	36	40
Working	24	30	34	38	42
Printing	10	14	18	22	26
Shipping	8	12	16	20	24

The committee was organized on the following basis: The report is available for purchase from the University of Chicago Press, 530 North Dearborn Street, Chicago, Illinois 60610. The report is available in both hard copy and microfiche formats. The microfiche format is available for \$150.00 per copy. The report is available in both English and Spanish. The report is available in both print and electronic formats. The report is available in both print and electronic formats.

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- (1) In cases of death, an amount not to exceed \$10,000.00 be allowed for each individual staff member.
- (2) In cases of death, an amount not to exceed \$5,000.00 be allowed for each individual staff member.
- (3) In cases of death, an amount not to exceed \$2,000.00 be allowed for each individual staff member.
- (4) In cases of death, an amount not to exceed \$1,000.00 be allowed for each individual staff member.

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Education - continued:

C o p y

U N I T E D C H I N A R E L I E F
(Chungking Office)

October 31, 1944

218 Shang Nanchu Malu
CHUNGKING, China

Miss Elsie M. Priest
University of Nanking
Chengtu

Dear Miss Priest:

Replying to your letter of October 25 concerning the grants for colleges.

As you will remember the grant which the Committee on Coordination has recommended for the Associated Boards for Christian Colleges is \$39,600,000. basic (56%) and \$70,000,000. inflation. The Program Committee in New York is very interested in this way of setting up the budget, but until they can discuss the matter with Mr. Edwards and Dr. McConaughy, they have only passed the inflation amount so that we will be sending you for October 1/12th of \$70,000,000. This should, however, only be considered tentative as the final decision will be made next month.

I note that your figures for the Chengtu colleges are considerably higher than those of Dr. Fenn. Attached you will find a table giving the basic amounts and inflation amounts for each college and the figures which you sent me. I do not quite understand how this latter were derived.

Regarding the question as to whether or not you should use Mr. Evans' figures or Dr. Fenn's, I leave that to you for October. Of course, New York has the final say, but I take it that the matter will need further discussion with Dr. Fenn, Mr. Edwards and others in the United States.

We wish to know what amounts you are giving to each college, but leave the determination of that amount very largely to the Associated Boards as you know the situation much better than we can.

Cordially yours,

LS:S

SIGNED: Lennig Sweetx

P.S. I hope that my second paragraph in the letter of October 18 did not mislead you where I said "I think you had better figure on appropriations of \$39,200,000". By this I meant for the entire group of Associated Board Colleges and not merely for those at Chengtu.

L.S.

0157

Table attached to Mr. Sweet's letter of October 31, 1944

	<u>Mr. Fenn's Figures</u>		<u>Miss Priest</u>
	<u>Basic</u>	<u>Inflation</u>	
Cheeloo	3,360,000.	6,000,000.	7,000,000.
Fukien Christian	2,800,000.	5,000,000.	
Ginling	2,800,000.	5,000,000.	6,000,000.
Hangchow Eng.	280,000.	500,000.	
Hua Chung	560,000.	1,000,000.	
Hua Nan	1,320,000.	2,000,000.	
Lingnan	3,080,000.	5,500,000.	
Nanking	10,080,000.	18,000,000.	20,000,000.
Shanghai Com.	280,000.	500,000.	
Soochow Law	280,000.	500,000.	
West China	8,400,000.	15,000,000.	17,000,000.
Yenching	4,480,000.	8,000,000.	10,500,000.
Joint Funds	1,320,000.	2,000,000.	2,250,000.
	<u>39,600,000.</u>	<u>70,000,000.</u>	

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Table attached to Mr. Sweet's letter of October 31, 1944

Miss Priest	Mr. Fern's Timmes	Basic	Inflation
7,000,000.	6,000,000.	3,380,000.	3,380,000.
6,000,000.	5,000,000.	2,800,000.	2,800,000.
	5,000,000.	2,800,000.	2,800,000.
	500,000.	280,000.	280,000.
	1,000,000.	280,000.	280,000.
	2,000,000.	1,320,000.	1,320,000.
	5,500,000.	3,080,000.	3,080,000.
20,000,000.	18,000,000.	10,080,000.	10,080,000.
	500,000.	280,000.	280,000.
	500,000.	280,000.	280,000.
17,000,000.	15,000,000.	8,400,000.	8,400,000.
10,500,000.	8,000,000.	4,480,000.	4,480,000.
2,250,000.	2,000,000.	1,320,000.	1,320,000.
	70,000,000.	39,800,000.	

Joint Funds
 Yenching
 West China
 Soochow Law
 Shanghai Com.
 Nanking
 Lianmen
 Hae Nan
 Hae Chung
 Hae Chung
 Hangchow Eng.
 Gaining
 Fukien Christian
 Cheeloo

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University of Nanking
Nanking November 9, 1944.

Mr. Carl A. Evans,
Associated Boards, New York.

Salaries of Western Staff

Dear Mr. Evans;

This letter concerns both Ginling College and University of Nanking as we are using the same basis for the salaries of the Western staff of both institutions.

We have tried to work out an average that would be comparable with other groups but lately this has seemed impossible. The Presbyterians have come into the group with high salaries and now the Methodists have put their individual salaries up even higher - all is difficult to follow when we use the average for it means our total is too high in proportion to our Chinese fellow-workers. I suppose that does not matter for the missions for they are not working as closely with Chinese and nobody makes the comparison. The only mission that has worked it out scientifically is the United Christian Mission Society - they use a definite index figure and to my mind it is fair. Let me show you the wide difference:

For the month of October:

Presbyterians	32,000 00	per individual
Methodist	35,000 00	"
London Mission - about	28,000 00	"
Canadian mission (women)	25,000 00	" (plus coal and other staple commodities like rice, flour etc.)
Baptist	15,000 00	
Ginling and Un of Nanking	18,000 00	
U.Chr. Miss. Soc	23,000 00	

The Baptist have some weird way of figuring but as far as I can tell they receive only this amount on the field with some arrangement for deposits at home. One missionary told me the board was allowing him to deposit at home US\$450. per month - all of which seems rather strange.

The cost of living index for October increased more rapidly than any month except last May since 1942 - from 612 to 702. Figuring on the most conservative basis, it costs 491. Chinese currency to live even very simply per day. Of course nobody tries to replace clothing but unfortunately some things wear out - especially if one has been here for several years.

I know the field salaries of the western staff have been left to the field and we are willing to struggle with it, but there is one point that needs to be considered from your office. Some of the staff have obligations at home and must meet them in United States currency - or Canadian currency - and if we pay merely an amount that one can live on, there is no margin for such obligations. Today I wish to make a definite proposal - that any of the Western Staff of either University of Nanking or Ginling College may have the privilege of using a maximum of two hundred and fifty dollars (US\$250.) per year in either the United States, England or Canada, this amount to be charged against their salaries at the official rate. In other words, we may make the necessary payments and clear them on the field from field salaries at a fixed rate for the Chinese currency. If any one has to send US\$100. home with exchange at 200:1, it is impossible to do so under the present plan. If the Boards of Founders for the two institutions will agree to this proposal I believe we can meet the situation and keep field salaries within a fair figure for all. Most likely we will increase the salaries to 25,000. per month beginning November.

Please let me know as early as possible as there are requests from some of the group for payments abroad.

Sincerely yours,

Elsie M. Priest

Elsie M. Priest.

University of Nanking
Chengtu November 27, 1944

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Salaries of Western Staff

Boards, New York.
Evans,

Dear Mr. Evans;

This letter concerns both Ginning College and University of Nanking as we are using the same basis for the salaries of the Western staff of both institutions.

We have tried to work out an average that would be comparable with other groups but lately this has seemed impossible. The Presbyterians have come into the group with high salaries and now the Methodists have put their individual salaries up even higher - all is difficult to follow when we use the average for it means our total is too high in proportion to our Chinese fellow-workers. I suppose that does not matter for the missions for they are not working as closely with Chinese and nobody makes the comparison. The only mission that has worked it out scientifically is the United Christian Mission Society - they use a definite index figure and to my mind it is fair. Let me show you the wide difference:

For the month of October:

Presbyterians	32,000 00	per individual
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Ginning and Un of Nanking	18,000 00	
U. Chr. Miss. Soc	23,000 00	

The Baptist have some weird way of figuring but as far as I can tell they receive only this amount on the field with some arrangement for deposits at home. One missionary told me the board was allowing him to deposit at home US\$450. per month - all of which seems rather strange.

The cost of living index for October increased more rapidly than any month except last May since 1942 - from 612 to 702. Figuring on the most conservative basis, it costs 491. Chinese currency to live even very simply per day. Of course nobody tries to replace clothing but unfortunately some things wear out - especially if one has been here for several years.

I know the field salaries of the western staff have been left to the field and we are willing to struggle with it, but there is one point that needs to be considered from your office. Some of the staff have obligations at home and must meet them in United States currency - or Canadian currency - and if we pay merely an amount that one can live on, there is no margin for such obligations. Today I wish to make a definite proposal - that any of the Western staff of either University of Nanking or Ginning College may have the privilege of using a maximum of two hundred and fifty dollars (US\$250.) per year in either the United States, England or Canada, this amount to be charged against their salaries at the official rate. In other words, we may make the necessary payments and clear them on the field from field salaries at a fixed rate for the Chinese currency. If any one has to send US\$100. home with exchange at 200:1, it is impossible to do so under the present plan. If the Boards of Founders for the two institutions will agree to this proposal I believe we can meet the situation and keep field salaries within a fair figure for all. Most likely we will increase the salaries to 25,000. per month beginning November.

Please let me know as early as possible as there are requests from some of the group for payments abroad.

Sincerely yours,
Elsie M. Priest.

1610

University of Nanking
Chengtu November 9, 1944.

Mr. Carl A. Evans,
Associated Boards, New York.

Salaries of Western Staff

Dear Mr. Evans;

This letter concerns both Ginling College and University of Nanking as we are using the same basis for the salaries of the western staff of both institutions.

We have tried to work out an average that would be comparable with other group but lately this has seemed impossible. The Presbyterians have come into the group with high salaries and now the Methodists have put their individual salaries up even higher - all is difficult to follow when we use the average for it means our total is too high in proportion to our Chinese fellow-workers I suppose that does not matter for the missions for they are not working as closely with Chinese and nobody makes the comparison. The only mission that has worked it out scientifically is the United Christian Mission Society - they use a definite index figure and to my mind it is fair. Let me show you the wide difference:

For the month of October:

Presbyterians	32,000 00	per individual
Methodist	35,000 00	"
London Mission - about	28,000 00	"
Canadian mission (women)	25,000 00	" (plus coal and other staple commodities like rice, flour etc.)
Baptist	15,000 00	
Ginling and Un of Nanking	18,000 00	
U.Chr. Miss. Soc	23,000 00	

The Baptist have some weird way of figuring but as far as I can tell they receive only this amount on the field with some arrangement for deposits at home. One missionary told me the board was allowing him to deposit at home US\$450. per month - all of which seems rather strange.

The cost of living index for October increased more rapidly than any month except last May since 1942 - from 612 to 702. Figuring on the most conservative basis, it costs 491. Chinese currency to live even very simply per day. Of course nobody tries to replace clothing but unfortunately some things wear out - especially if one has been here for several years.

I know the field salaries of the western staff have been left to the field and we are willing to struggle with it, but there is one point that needs to be considered from your office. Some of the staff have obligations at home and must meet them in United States currency - or Canadian currency - and if we pay merely an amount that one can live on, there is no margin for such obligations. Today I wish to make a definite proposal - that any of the Western Staff of either University of Nanking or Ginling College may have the privilege of using a maximum of two hundred and fifty dollars (US\$250.) per year in either the United States, England or Canada, this amount to be charged against their salaries at the official rate. In other words, we may make the necessary payments and clear them on the field from field salaries at a fixed rate for the Chinese currency. If any one has to send US\$100. home with exchange at 200:1, it is impossible to do so under the present plan. If the Boards of Founders for the two institutions will agree to this proposal I believe we can meet the situation and keep field salaries within a fair figure for all. Most likely we will increase the salaries to 25,000. per month beginning November.

Please let me know as early as possible as there are requests from some of the group for payments abroad.

Sincerely yours,

Elsie M. Priest

Elsie M. Priest.

0162

UNIVERSITY OF NANKING
 CHENGTAI CAMPUS, NANKING
 1944

Mr. ...
 New York

Salaries of Western Staff
 This letter concerns both Gaining College and University of Nanking as we are using the same basis for the salaries of the western staff of both institutions.

We have tried to work out an average that would be comparable with other groups but lately this has seemed impossible. The Presbyterians have come into the group with high salaries and now the Methodists have put their individual salaries up even higher - all is difficult to follow when we use the average for it means our total is too high in proportion to our Chinese fellow-workers. I suppose that does not matter for the missions for they are not working as closely with the Chinese and nobody makes the comparison. The only mission that has worked out satisfactorily is the United Christian Mission Society - they use a definite index figure and to my mind it is fair. Let me show you the wide differences:

U.S. Gov. Miss. Soc.	25,000.00
Gaining and Univ. of Nanking	18,000.00
Canadian Mission (women)	25,000.00
London Mission - about	25,000.00
Methodist	25,000.00
Presbyterian	25,000.00
Other people commodities (rice, flour etc.)	18,000.00

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The Baptist have some weird way of figuring but as far as I can tell they receive only this amount on the field with some arrangement for deposits at home. One missionary with no board was allowing him to deposit at home US\$450. per month - all of which seems rather strange.

The cost of living index for October increased more rapidly than any month except last May since 1943 - from 112 to 102. Fluctuating on the most conservative basis, it costs 491 Chinese currency to live even very simply per day. Of course nobody tries to replace clothing but unfortunately some things wear out - especially in one's shoes here for several years.

I know the state salaries of the western staff have been left to the field and we are willing to struggle with it, but there is one point that needs to be considered from your office. Some of the staff have obligations at home and must meet them in United States currency - or Canadian currency - and if we pay merely an amount that one can live on, there is no margin for such obligations. Today I wish to make a definite proposal - that any of the Western Staff of either University of Nanking or Gaining College may have the privilege of using a maximum of two hundred and fifty dollars (US\$250.) per year in either the United States, England or Canada, this amount to be charged against their salaries at the official rate. In other words, we may make the necessary payments and clear them on the field from field salaries at a fixed rate for the Chinese currency. If any one has to send US\$100. home with exchange at 200:1, it is impossible to do so under the present plan. If the Boards of Founders for the two institutions will agree to this proposal I believe we can meet the situation and keep field salaries within a fair figure for all. Most likely we will increase the salaries to 25,000. per month beginning November.

Please let me know as early as possible as there are requests from some of the group for payments abroad.

Sincerely yours,
 Elsie M. Priest.

E 610

Associated Christian Universities
in West China

Chengtu, Szechuen
November 9, 1944.

Mr. C. A. Evans,
Associated Boards, New York.

Relief grants from UCR

ack
12/14/44

Dear Mr. Evans;

I sent you the copy of the application for additional relief grants from UCR and you will know by this time that the Christian Colleges were given C\$3,000,000. for educational aid making a total of C\$10,000,000. as C\$7,000,000. was granted at an earlier meeting. Mr. Sweet has written that he has arranged so we may divide the grant as a whole, and are not bound to keep the medical and educational grants within the same proportion as granted - that will help to some extent to meet the need for help with the educational aid.

Let me quote two paragraphs of his letter of October 31, 1944:

"Please note that you will probably be receiving a basic grant of 56% and not 58% as stated in the first paragraph of your letter. We will, however, be paying you 1/12th of the entire 100% for the month of October. This is on account until the "Basic" and "inflation" principle is acted upon by the Program Committee. October payment sets no precedent for remainder of the year. This grant, however, will only be on the C\$7,000,000. basis for what was formerly medical aid, as the second grant of C\$3,000,000. has not yet been considered by the Program Committee in New York.

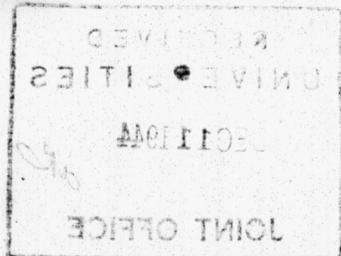
We will make the payments monthly and would greatly appreciate the convenience of sending them to you for all of the colleges and then having you forward them to the proper institutions. I take it that you have the suggested list which Mr. Fenn made out. I would think that perhaps with the new grant you might increase the former one pro rata."

We are still very anxious to have a definite grant for "welfare" of our staff an amount that will enable them to purchase commodities before Chinese New Year. This is particularly important in case it becomes necessary to stop the sliding scale increase about February. We have written you in other letters that we could see no possible way of continuing the increase of staff salaries according to the cost of living and at the same time manage to close the year without large deficits. It is my hope to keep from creating heavy deficits which become such fearful burdens - and so I am advocating this method. If exchange continues to increase, and you make us liberal grants from Sustaining Funds - it may not become necessary. I am counting heavily on having a very favorable reply from you - if we do not need to "cut" down on salaries the need of the commodity grant is not quite as pressing.

Please keep us informed of any proposals from your office. I sent you the full information from here and Dr. Fenn will be able to supplement it to a large extent.

Sincerely yours,

Elsie M. Priest
Elsie M. Priest.



30

0164

Chengtu, Szechuen
November 9, 1944.

Mr. C. A. Evans,
Associated Boards, New York.

Relief grants from UCR

Dear Mr. Evans:

I sent you the copy of the application for additional relief grants from UCR and you will know by this time that the Christian Colleges were given C\$3,000,000.00 for educational aid making a total of C\$10,000,000.00 as C\$7,000,000.00 was granted at an earlier meeting. Mr. Sweet has written that he has arranged so we may divide the grant as a whole, and are not bound to keep the medical and educational grants within the same proportion as granted - that will help to some extent to meet the need for help with the educational aid.

Let me quote two paragraphs of his letter of October 31, 1944:

"Please note that you will probably be receiving a basic grant of 58% and not 58% as stated in the first paragraph of your letter. We will, however, be paying you 100% of the entire 100% for the month of October. This is on account until the "Basic" and "Inflation" principle is acted upon by the Program Committee. October payment sets no precedent for remainder of the year. This grant, however, will only be on the C\$7,000,000.00 basis for what was formerly medical aid, as the second grant of C\$3,000,000.00 has not yet been considered by the Program Committee in New York.

We will make the payments monthly and would greatly appreciate the convenience of sending them to you for all of the colleges and then having you forward them to the proper institutions. I take it that you have the suggested list which Mr. Fenn made out. I would think that perhaps with the new grant you might increase the former one pro rata."

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Please keep us informed of any proposals from your office. I sent you the full information from here and Dr. Fenn will be able to supplement it to a large extent.

Sincerely yours,

Elsie M. Priest

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Associated Christian Universities
in West China

Chengtu, Szechuen
November 9, 1944.

Mr. C. A. Evans,
Associated Boards, New York.

Relief grants from UCR

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Covered by
letter of 12/14/44

Dear Mr. Evans;

I sent you the copy of the application for additional relief grants from UCR and you will know by this time that the Christian Colleges were given C\$3,000,000. for educational aid making a total of C\$10,000,000. as C\$7,000,000. was granted at an earlier meeting. Mr. Sweet has written that he has arranged so we may divide the grant as a whole, and are not bound to keep the medical and educational grants within the same proportion as granted - that will help to some extent to meet the need for help with the educational aid.

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"Please note that you will probably be receiving a basic grant of 56% and not 58% as stated in the first paragraph of your letter. We will, however, be paying you 1/12th of the entire 100% for the month of October. This is on account until the "Basic" and "inflation" principle is acted upon by the Program Committee. October payment sets no precedent for remainder of the year. This grant, however, will only be on the C\$7,000,000. basis for what was formerly medical aid, as the second grant of C\$3,000,000. has not yet been considered by the Program Committee in New York.

We will make the payments monthly and would greatly appreciate the convenience of sending them to you for all of the colleges and then having you forward them to the proper institutions. I take it that you have the suggested list which Mr. Fenn made out. I would think that perhaps with the new grant you might increase the former one pro rata."

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Sincerely yours,

Elsie M. Priest.

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Associated Christian Universities
in West China

Chengtu, Szechuen
November 9, 1944.

Mr. C. A. Evans,
Associated Boards, New York.

Re: Letter from USA

Dear Mr. Evans:

I sent you the copy of the application for additional re-
lief grants from USA and you will know by this time that the Christian
Colleges were given \$2,000,000. For educational aid making a total of
\$10,000,000. as \$8,000,000. was granted at an earlier meeting. Mr.
Sweet has written that he has arranged so we may divide the grant as a
whole, and are not bound to keep the medical and educational grants within
the same proportion as granted - that will help to some extent to meet the
need for help with the educational aid.

Let me quote two paragraphs of his letter of October 31, 1944:

"Please note that you will probably be receiving a basic grant of 3% and
not 5% as stated in the first paragraph of your letter. We will, however,
be paying you 1/18th of the entire 10% for the month of October. This
is on account until the "Basic"-add "inflation" principle is acted upon by
the Program Committee. October payment sets no precedent for remainder of
the year. This grant, however, will only be on the \$7,000,000. basis
for what was formerly medical aid, as the second grant of \$3,000,000. has
not yet been considered by the Program Committee in New York.

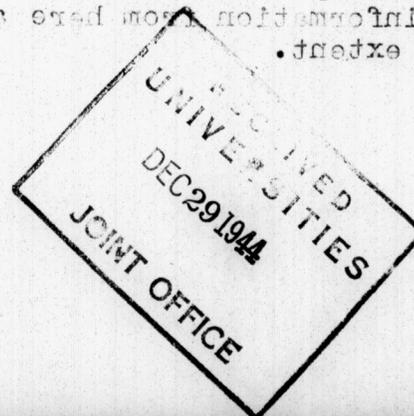
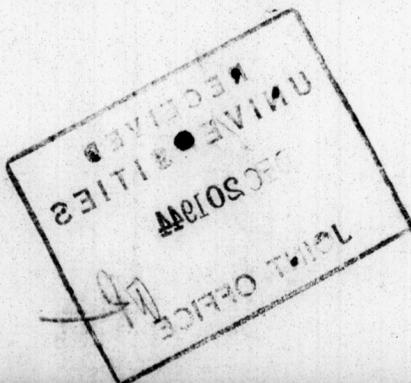
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forward them to the proper institutions. I take it that you have the sug-
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new grant you might increase the former one or two.

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an amount that will enable them to purchase commodities before Chinese New
Year. This is particularly important in case it becomes necessary to stop
the sliding scale increase about February. We have written you in other
letters that we could see no possible way of continuing the increase of staff
salaries according to the cost of living and at the same time manage to close
the year without large deficits. It is my hope to keep from creating heavy
deficits which become such fearful burdens - and so I am advocating this
method. If exchange continues to increase, and you make us liberal grants
from Sustaining Funds - it may not become necessary. I am counting heavily
on having a very favorable reply from you - if we do not need to "cut" down
on salaries the need of the commodity grant is not quite as pressing.

Please keep us informed of any proposals from your office. I sent you the
full information from here and Mr. Penn will be able to supplement it to a
large extent.

Sincerely yours,

Miss M. Priest.



7610

ASSOCIATED CHRISTIAN UNIVERSITIES IN WEST CHINA
Chengtu Szechwan

Mr. P. A. Evans
150 Fifth Avenue
NEW YORK CITY 11, N.Y., U.S.A.

9th November, 1944

ack 12/14/44

Dear Mr. Evans: Appropriations for 1944-45

When Dr. Fenn left for the States in early October he expected to reach Bombay within a few days, and had asked you to send a cable there giving appropriations for the year 1944-45. As soon as he received this word from you, he was planning to cable me. No cable has come - but we have word that the Fenns were seriously delayed in Calcutta and may be there even now.

Therefore, although it is the 9th of the fifth month of the year 1944-45, we have no word yet of the appropriations for the year. During these years of inflation, it is not easy to operate blindly and I am much concerned for we may have been planning too much on receiving grants that are not possible under the new scheme. You will know that it is proposed by UCR to allow only 56% as basic grants and make allowance for "inflation" to a total of 100% if needed according to inflation during the year. I am in favor of this plan as far as the principle is concerned, but I would like to know the division among the various institutions so we can plan intelligently.

We are in constant touch with Mr. Sweet, who is most sympathetic to the need, and are receiving funds from him regularly. This meets our payrolls but is not sufficiently definite to enable us to plan intelligently. I am enclosing a copy of his letter dated October 31, 1944 which indicates that for October he is sending one-twelfth of C\$70,000,000. He is asking our office to divide and distribute the funds among the various institutions. Therefore, if you send out appropriations, please be sure to send me for all the Christian Colleges - 12 institutions in China, so we may have all the facts in making the distribution.

Appropriations for the Chengtu institutions:

Mr. Sweet wrote inquiring what we considered the proper division of funds among the institutions, and I replied that we were continuing to use the grant of 1943-44 at the rate of 100:1. This was discussed and agreed among the presidents in June, and at that time Mr. Sweet was here, but most likely he has not remembered that meeting. You will know the grants:

"Cheeloo University	US\$ 70,000.	@ 100.	C\$ 7,000,000.
Ginling College	60,000.		6,000,000.
University of Nanking	200,000.		20,000,000.
West China Union University	170,000.		17,000,000.
Yenching University	105,000.		10,500,000.
Joint Projects	22,500.		2,250,000.

There was no particular reason for using the rate of 100:1 - that was arbitrary, but in planning for the budgets we have been figuring on receiving the above amounts and even with these figures some of the budgets are not balanced. In a short time we will send you revised budgets for the five institutions.

I am inclined to believe that we are talking about two things - the grant from the Associated Boards has been made up of funds in addition to the amount from United China Relief, and yet we are trying to adjust our budgets with only the amount from UCR. In other words, United China Relief guarantees a maximum of C\$70,000,000. for 1944-45, but how much more is underwritten by the Associated Boards under the title "sustaining funds"? In past years, your reports have indicated that UCR contributed about two-thirds of the total, and the Associated Boards raised the balance from other sources. Is this the reason why

there is so much confusion - are we trying to make the grant from UCR cover the total appropriation for the Associated Boards? If this explanation is correct and you can give me the amounts you are appropriating from sources other than UCR, probably we can combine the two amounts and begin to breathe more easily as we try to face the rest of the year.

Some of the group are advocating sending you a cable but I feel that may confuse the whole question even more, and temporarily we can manage within our funds. If we are too badly off, we will borrow from UCR temporarily until the matter is settled.

You will note the paragraph in Mr. Sweet's letter which leaves to me the decision concerning the division for October. I have nothing from you except Dr. Fenn shared with me a cable you sent which we felt must have been wrong, for it made such drastic changes, not according to need at all. As you know, Dr. Fenn felt he could not accept these figures and it is the re-distribution that we are waiting to receive. Therefore, I am not dividing the funds for October at all - merely giving each institution something on account, waiting for more definite information before we make the final distribution.

May I say that the distribution as presented by Dr. Fenn seems to me to be the result of very careful consideration and study. I have worked with him on several of the figures, and I agree with his distribution. It seems to meet the needs of the institutions, certainly for the Chengtu group. Please do not misunderstand me - of course, the individual institution will always shout for more money, but I am familiar with every set of books, and know how much was left in reserve at the end of the year. This is a good indication of the appropriation, and tends to indicate the status of the institution as far as needs are concerned. You may not realize that about 90% of the budgets are for salaries - these salaries are on the same basis, with the exception of Yenching University which is on a higher salary basis than the other four. It means that if the size of staff is in accordance with the program being carried, and it was possible to operate last year on that basis, then the same general proposition is correct for salaries are comparable. Please let me make clear that I am writing today as treasurer of the Associated Christian Universities in West China, trying to give the situation as a whole. You may hear from me as treasurer of any one of the individual institutions - I reserve the right to make an appeal for the separate institution if it seems necessary!

Division of Appropriation:

Under the present plan the UCR funds are being distributed from the office in Chungking - not through United Clearing Board from your office. There is a distinct advantage in having our grant from the Associated Boards under "Sustaining funds". The way you secure the funds is of interest to the field, but not our responsibility - and previously we have been interested in our grant called "Sustaining funds". It now appears clear that this grant will be divided and a certain part will be paid from UCR office in Chungking in Chinese currency. May we assume that UCR will grant two-thirds of the total grant, but the other third will come to us through your office? This will make a total grant for the twelve institutions of C\$105,535,555. or perhaps you could make it \$100,000,000?

This is considerably lower than we anticipated in June, but by cutting salaries when the index reaches 930 times, we may be able to balance budgets for this year. It means definitely that we cannot give the staff a "sliding scale" subsidy after the average factor reaches 30 times or as stated above when the index is 930 times 1937 prices. Today the index is 702 - and if October is

9th November, 1944

indicative of the way prices are likely to increase, we may expect this maximum by February. It will be a difficult time for our staff.

Please let me hear definitely at the earliest possible date - I assume you will cable us the details for each school, but be sure it is clear so we can proceed to adjust accounts. Also I must know the amount of the total grant, the part that comes from UCB and the amount to be expected from the Associated Boards.

Sincerely yours,

Elsie M. Priest

Elsie M. Priest
Treasurer

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EMP:MT

c.c. to Dr. Fenn
by second mail to N.Y.

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9th November, 1944

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Please let me hear definitely at the earliest possible date - I assume you will cable us the details for each school, but be sure it is clear so we can proceed to adjust accounts. Also I must know the amount of the total grant, the part that comes from U.S.P. and the amount to be expected from the Associated Boards.

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Sincerely yours,
Elsie M. Priest
Elsie M. Priest
Treasurer

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EMP:MT
c.c. to Dr. Priest
by second mail to N.Y.

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November 21, 1944

Miss Elsie M. Priest
University of Nanking
Chongtu, Szechwan, CHINA

Re: Your Cable of November 20th

Dear Miss Priest:

I am confirming my cable to you of today giving the date
of ^xDr. A. J. Bowen's birth as being January 12, 1873.

Both Dwight Edwards and our office are very anxious to get
in touch with Dr. Fenn and I trust that you have cabled his address
in response to my inquiry.

Very sincerely yours,

C. A. EVANS

CAE/B

Via China Clipper
c.s. via next mail

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TO ALL THE WORLD — BETWEEN IMPORTANT U.S. CITIES — TO SHIPS AT SEA

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DLT CARL EVANS 150 FIFTH AVENUE NEWYORK=

BR

FENN IN CALCUTTA NOVEMBER FIFTH NO LATER INFORMATION SUGGEST

CONTACT THROUGH GRIFFITHS LEE MEMORIAL OR ARMY HEADQUARTERS=

ELSIE PRIEST..

file

CFM 150

Telephone: HAnover 2-1811

To secure prompt action on inquiries, this original RADIOGRAM should be presented at the office of R.C.A. COMMUNICATIONS, Inc. In telephone inquiries quote the number preceding the place of origin.

Form 112 TA 134-B

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Chengtu Sze November 23, 1944

Mr. C. A. Evans,
Associated Boards, New York.

Dear Mr. Evans:

Various items - see headings

Today is Thanksgiving - a lovely sunny day which is an event in Szechuen! We had an American community church service this morning with one of the chaplains as the speaker - we are all conscious of the tensivity of the times and realize it is now nearly full moon again with all that means to us in this part of the world.

Cable re. Dr. Fenn; We have your cable asking for address for Dr. Fenn and replied:

"Fenn in Calcutta November fifth - no later information. Suggest contact through Griffiths Lee Memorial or army headquarters."

We have only meagre news about the Fenns, but he was seen in Calcutta on that date - and the general impression is that the family have left for home. We do not know yet his definite decision or plans.

Representative of Associated Boards; I have a letter from Mr. Sweet inquiring about the person in charge during the absence of Dr. Fenn. I replied that as far as I know no person has been appointed - and suggested that all items of importance must be referred directly to your office. Will you discuss this point with Mr. Ballou and if you feel necessary, appoint someone in China as acting representative during the absence of Dr. Fenn.

Cable re. Dr. Bowen;

This is the second cable I have sent asking you to cable us the date of Dr. Bowen's birth. The Alumni Association are planning a Memorial and need government sanction and approval before it is started. The Ministry insists upon having the facts concerning Dr. Bowen's life and service and the most careful search of the meagre files in Chengtu have failed to reveal this information. We know it occurs in Who's Who for either 1921 or 1922, but there is no copy in Chengtu and so far we have not found one in Chungking. This is very important - the Alumni cannot understand why you do not reply to our request and delay may be fatal to the spirit of the plan.

Cable re. funds to be held in New York;

In the same cable we included the message:

"Hold all funds including special gifts all universities Chengtu. Situation uneasy."

I hope this is clear to you and you will not deposit any funds for any of the five institutions in Chengtu. I have had a fearful time explaining - there is no explanation really - why you deposited the Rockefeller Foundation funds for Nanking and Yenching when we had cabled in September asking you to hold funds. We do not want any funds sent out unless we send you word. This includes even small personal gifts - most of the staff who receive such gifts are much annoyed to be forced to take the funds in Chinese currency but once you deposit them to the Clearing Board account, I have no choice. You cannot know the problems here these trying days and we will appreciate very much if you will allow us to decide when and how funds are to be forwarded to the field.

UCR funds; The cable to hold all funds does not refer to UCR funds at all. Mr. Sweet is forwarding in Chinese currency the regular amounts in accordance with his distribution. Therefore you cannot possibly send this money again. Your letter of October 11th is just received and it encloses a copy of the letter to Mr. Bishop sending certain funds to China in United States currency. What this covers is beyond me if UCR funds are not included - we have tried to unravel this fearful tangle, but it seems to become worse hourly. There is no reason why there should be such confusion - somebody has the wires badly crossed. I am writing to Mr. Sweet, and to Mr. Bishop, suggesting that we do not accept the funds you forwarded in October for the time being.

0176

As far as Mr. Sweet and I understand the appropriation from United China Relief, the ABCCC institutions have received in full from his office all funds that are due us to November 1, 1944. He has paid in full for the first quarter at the fixed exchange, July 112.50 August 120.40 September 128.20. He has paid at the rate of 1/12 of 70,000,000. for October, using the distribution suggested by Dr. Fenn. I sent you a copy in my recent letter to you.

Sustaining funds; As suggested in my earlier letter, it is possible that you are paying us additional funds under this heading - quite in addition to the UCR grants. If so, we need to know exactly. Also we would like you to hold such funds in New York for the present.

British Aid to China fund; We received two million for all colleges of ABCCC group and today we distributed this fund according to the percentage worked out by Dr. Fenn. Our five schools received:

Cheeloo	160,000
Ginling	160,000
Nanking	400,000
West China	400,000
Yenching	200,000

There is great dissatisfaction about the distribution and I have been asked to present a new plan - I feel so inadequate to all these demands these days. However I will work it out soon and send you a copy.

Financial conditions; You will know long before this reaches you that things are very upset. As Dr. Eukner wrote me from Chungking on the 17th "The bottom seems to be falling out of things." The open market rate yesterday for US currency was 640 to 720, and we understand the United Clearing Board rate is now quoted at 390. Even so we do not want to sell a single cent more than necessary - if the crash comes we prefer to have our funds in New York. Of course prices are soaring - I have given up figuring budgets or estimating I had just finished one school, and it now so hopelessly out of date that I have no courage to start it again even before the others are finished. We are trying to keep morale high - distributing rice and cloth as usual, meeting all necessary demands without question, and staying awake nights trying to decide what to do next.

The immediate future; Even before this reaches you, there may be serious changes in our plans. If the pressure becomes too great, we shall try to send out all mission personnel - no more internment camps. The students are very busy enlisting in the Student Army - extra classes, special classes, etc are being conducted. Is it all too late? As to funds, I do not know yet. I will try to work out a plan that will seem possible for all the group, but so many factors beyond our control make it difficult. The cost of living index stands at 751 times 1937 level of 100 on November 15th.

Audited statements; Four institutions are completed: Ginling, West China, Yenching, Nanking - and the audited statements are on the way to you. Please keep all such papers carefully in case we have to close our offices and can take no records. From these statements I can reconstruct ledgers. Cheeloo is not finished - I have no help in that school except a young student and I am in despair. I simply cannot spend the hours required to keep them entered up to date. They do not like to pay enough to hire a good accountant and it is hard to find clerks these days when the army pays 18000 plus housing,

This sounds gloomy - alerts have been a nuisance lately and we are much concerned over conditions. If Dr. Fenn is here please share with him.

Sincerely yours,

Elsie M. Priest
Elsie M. Priest.

Memo given to Mr. Ballou & Mr. ... 1/2/45

JOINT OFFICE

UNIVERSITY OF CHINA

11-23-44

As far as Mr. Sweet and I understand the appropriation from United China Relief, the ABCCC institutions have received in full from his office all funds that are due us to November 1, 1944. He has paid in full for the first quarter at the fixed exchange, July 1.50 August 1.50 September 1.88.20. He has paid at the rate of 1/12 of 70,000,000 for October, using the distribution suggested by Dr. Penn. I sent you a copy in my recent letter to you.

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Sincerely yours,

Elsie M. Priest

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FEB 17 1945
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UNIVERSITY
FEB 17 1945
JOINT OFFICE

Associated Christian Universities in West China

Copy for Mr. Crane.

Chengtu, Sze.
November 27, 1944.

Mr. Lennig Sweet,
United China Relief,
Chungking.

Dear Mr. Sweet;

Your letter of November 21st arrived on the 25th and I have been trying to find some way to reconcile the new figures sent out by cable from Mr. Evans. After some work on them I feel discouraged - there seems no particular reason for this change, nothing to substantiate it, and in one case several reasons why it is most unwise.

May I separate the Chengtu group and show as an exhibit the result:

	October payment	Proposed by Evans	Difference
Cheeloo	500,000 00	500,000 00	no change
Ginling	416,666 00	416,667 00	\$1 00 - no change
Nanking	1,500,000 00	1,405,486 00	Less \$94,514 00
Child Tr.	206,416 00	206,400 00	Less \$ 16 -- no change
West China	1,250,000 00	1,250,000 00	No change
Joint funds	166,666 00	550,000 00	Add \$383,334 00
Yenching	666,666 00	666,667 00	\$1 00 - no change

The division that seems unwise is in joint funds. Why is this increased to 550,000. per month? If that is supposed to represent 1/12 that means C\$6,600,000 00 for "joint projects" for this year. As planned now, we cannot use this much intelligently, but if that is the ^{appropriation} ~~plan~~ we will prepare a new budget, dividing it in some proportion among the five institutions. I would much prefer to keep this work on the basis of the past years - to cover such items as are shared jointly such as library, street lights, microfilm center, watchmen, guards, student center, upkeep of assembly halls, etc. We figure that around two to three million will be sufficient this year.

The other change proposed is to reduce the amount for the university of Nanking - on what basis? If it is a sound reason, we are ready to abide by the decision but this whole thing seems to be made up without "rhyme or reason".

You will note that all other institutions show an increase over the figures proposed by Dr. Fenn. This seems very strange particularly in view of the fact that at least some of them are probably forced to close at once due to conditions - and we do not understand that this covers such special emergency needs as evacuation expenses.

May I make a suggestion? Will you continue to send us the money on the basis proposed by Dr. Fenn and in line with the payments made in October, paying no attention to Mr. Evans' proposal for the time being? I do not think he can have proper figures and he certainly is very much confused about the whole thing. I have written to try and point out the problem, but it has not had time to reach New York yet - it seemed too complicated for a cable. He has cabled me twice to know where Dr. Fenn is - but even ^{for} that I could not give him a very satisfactory answer for we do not know either the final decisions made by Dr. Fenn after reaching India.

You are probably watching the index and will know that it is increasing - not steadily but spasmodically. To November 15th it was reported as 75140 for the educational class - I have not the figures for last week yet. It was 70289 November 1st.

0179

11-27-44

Mr. Sweet - 2

There is another problem about these appropriations - under date of October 17th 1944 Mr. Evans sent a letter to Mr. Bishop with a carbon to me covering his cable of October 11, 1944 to Mr. Bishop. I cannot reconcile any of these figures and wonder if our wires are becoming badly crossed. Is he sending out UCR funds from New York, and is Mr. Bishop paying you for the institutions and then you send me the funds according to our interpretation here? The problem is here -- the funds sent out by Associated Boards include other items in addition to the United China Relief grant. In former years the UCR grant was about two-thirds of the total so-called "sustaining funds" appropriated to the institutions of ABCCC group. Let me list for you the items that he is reporting:

"Cheeloo University	US\$4,358.07
Ginling College	3,164.53
University of Nanjing	14,100.52
Child Welfare	1,720.13
West China Un University	15,390.61
Yenching University	4,536.63
Fukien Chr. University	3,363.43
Lingnan University	3,703.74
Soochow Law School	846.39
Hua Chung	607.84
Hwa Nan	1,252.63
Hangchow	625.82
Shanghai Commerce	370.40
Ch.Ch.Ed.&Co.Higher Ed.	485.87
	<u>US\$54,529.61"</u>

Mr. Bishop has not included any such items in his reports to us from the Clearing Board. He has not indicated at any time receiving any such items. We cannot understand what they cover - it makes no amount that I can estimate if I try a monthly percentage, and I cannot believe it covers funds outside the UCR, for it far too much for most of the institutions for a monthly payment. So you can see I am greatly troubled over it all. There is no reason why we should have this great confusion and I feel the office in New York has shown great carelessness in handling these appropriations this year, but it still remains a complete mystery. To add to our complete mystification, we cabled requesting the office to hold all funds in New York -- except UCR -- until they could hear from us. I was anxious to have the totals cleared before we commenced to withdraw funds.

I am only troubling you with this problem because I fear it must be confused with UCR funds and that will be a grand mix up one of these days. As Mr. Bishop has not notified us that any such deposits have arrived even to this date, and he has given me the totals for November - I feel there is likely a mistake in the whole procedure. If you have any information, will you let me know? Otherwise I will cable to Mr. Evans for an explanation.

With the additional items for exchange we are safely through with pay rolls, but I shall be glad to receive the November UCR funds early in December.

Sincerely yours,

Elsie M. Priest.

Handwritten initials and a stamp: "NOV 28 1944" and "UNIVERSITIES".

Rectangular stamp: "RECEIVED UNIVERSITY OF CHINA" with handwritten date "NOV 28 1944".

0180

11-27-47

Mr. Sweet - 2

There is another problem about these appropriations - under date of October 17th 1944 Mr. Evans sent a letter to Mr. Bishop with a carbon to me covering his cable of October 11, 1944 to Mr. Bishop. I cannot reconcile any of these figures and wonder if our wires are becoming badly crossed. Is he sending out UCR funds from New York, and is Mr. Bishop paying for the institution and then you send me the funds according to our interpretation here? The problem is here -- the funds sent out by Associated Boards include other items in addition to the United China Relief grant. In former years the UCR grant was about two-thirds of the total so-called "maintaining funds" appropriated to the institutions of ABCCC group. Let me list for you the items that he is reporting:

US\$4,358.07	Greenwood University
3,154.83	Grading College
14,100.33	University of Working
1,420.13	China Relief
13,390.31	North Carolina University
2,338.63	Yenching University
3,333.43	Fudan Univ. University
2,403.74	Lincoln University
344.39	Soochow University
307.84	Hua Chung
1,333.33	Hua Nan
333.33	Harcrow
370.40	Shanghai Commerce
433.87	US\$34,329.31

Mr. Bishop has not had any such items in his reports to us from the Clearing House. He has not indicated at any time receiving any such items. We cannot understand what they cover - it makes no amount that I can ~~make~~ if I try to contact them, and I cannot believe it covers funds outside the UCR, for it is too much for most of the institutions for a monthly payment. So you see I am really puzzled over it all. There is no reason why we should have this great confusion and I feel the office in New York has shown great care in handling these appropriations this year, but it still remains a complete mystery. To add to our complete confusion, we called requesting the office to hold all funds in New York -- except UCR -- until they could hear from us. I was anxious to have the totals cleared before we commenced to withdraw funds.

I am only troubling you with this problem because I fear it must be confused with UCR funds and that will be a grand mix up one of these days. As Mr. Bishop has not notified us that any such deposits have arrived even to this date, and he has given me the totals for November - I feel there is likely a mistake in the whole procedure. If you have any information, will let me know? Otherwise I will cable to Mr. Evans for an explanation.

Sincerely yours,

Miss M. Priest.

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FEB 27 1945

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JAN 22 1945
JOINT

0181

Mr. C. A. Evans,
150 Fifth Ave. New York.

Chengtu China
November 30, 1944.

X Appropriations

Dear Mr. Evans;

I am feeling completely baffled and discouraged. In all my many years of handling budgets, I have never had to face the problems of this year with absolutely no cooperation from your office. Five months of this year are over - yet to this date we have no information or knowledge of the appropriations for the institutions for the year. How do you expect us to manage within certain amounts - salaries must be paid, and I have no way of knowing whether to start controlling the index salary bonus or if we have enough money to go ahead. It may be all Dr. Fenn's fault, but no person should be allowed to control decisions to such an extent that it cripples twelve institutions.

On November 21st Mr. Sweet sent me a new list of appropriations you had sent out - evidently you keep trying a new combination! He feels with me that something is radically wrong and you do not seem to have a sound basis for your decisions. Anyway he asked for my opinion, and I have tried to give it to ~~you~~ ^{him} in the first page of the letter, copy of which is enclosed. You will note that I suggest that we ignore your distribution for the time being and follow the one worked out by Dr. Fenn until we can clear the smoke away and discover what you are trying to do this year. You will have word long before this reaches you that Dr. Fenn is returning to this area without taking the trap home - but will not be on the staff. However there will be opportunity to discuss ^{these points} with him, and I hope he may arrive within the next two weeks.

The second page of my letter to Mr. Sweet concerns the letter dated October 17th addressed to Mr. Bishop, copy sent to me, in which you confirm a cable sent to him under date of October 11, 1944 in which you state you sent out funds for the various colleges, totaling US\$54,529.61. Mr. Bishop has sent me reports of all funds received for October and November but there is nothing in any report that corresponds to these figures. I cannot reconcile them in any way and am very much concerned. We sent you cables in September to be sure and hold all funds - you replied you had to send UCR, and we accepted that part, but supposed it was understood that you would hold all other funds in New York until we called to have them deposited. Please abide by the decisions of the field treasurers concerning this point. We sent another cable in November repeating this request. You cannot possibly know local conditions or know whether it is wise to bring out funds - we have managed by economy to keep our expenditures very low so far in order that we would not be forced to accept the low average rate secured in Chungking because of their very unwise policy of forward selling. After November we hope to have better rates - it is around 400 here at the moment - but we shall be very sad if you have forced us to take 130 for funds that have accumulated for the different institutions. I will write to Mr. Bishop and try and unravel the tangle - in the future please do not send any funds unless we request you to do so by cable.

As we are receiving our funds in Chinese currency directly from Mr. Sweet's office - not through United Clearing Board office - you can see what a great injustice you do the institutions if you send funds to him for distribution. They are merely absorbed in the whole fund, and he makes distributions in local currency regardless of any funds cabled by you. Please let him handle UCR funds but if you are ~~making~~ ^{making} additional appropriations under sustaining funds, hold in New York but advise me of the amounts available.

0182

11-30-44.

Mr. Evans - 2

I am writing to the accompaniment of firecrackers as they send off all the internes from Hwata and Cheeloo for war service - this is the third lot of volunteers to leave this week, the volunteers for the student army will go in about three weeks. Meanwhile the campus is assuming a war-time policy of classes being speeded by extra hours, special courses, etc. We only hope it is not all too late. A call came for relief workers for the war areas in the next province - we had about 300 volunteers ready to start Friday but late last night word came to hold them here for conditions were much worse and we could not send them in. We understand orders for evacuation for the whole province have been made - it is on our borders.

We are trying to work out calmly plans in case it becomes necessary to send all mission workers out of the country. I spend hours trying to think of some way to manage the funds in such an event, but it is all a fearful maze. One thing seems clear - we shall not stay if there is danger of internment. That accomplishes very little, is a great burden to our co-workers, and would seem the height of folly at this stage. If we leave, it may come very suddenly, perhaps before the holidays - you will hear. If it is a long wait in India, I may try to return home at once - unless it seems clear it is wiser to try and get back into the country shortly.

I am sorry to report that President Wu is ill - has been confined to her room for nearly a month already. She carries on a good deal of business from her bed but that is not entirely wise and we may have to stop even that soon. It is not easy for her at this time when there are so many problems facing us at this particular time. As soon as the hospital settles down a bit - after losing all their internes - probably she will go there for a little time.

We are not unmindful of the Christmas Season which is approaching - we wish there was not quite so much fear in our midst; fear of war, fear of invasion, fear of lack of food, fear of no money for our staff, - this is the darkest hour of the war for us. As we spend our seventh Christmas in exile, we must hope for a brighter day.

Sincerely yours,

Elsie M. Priest

Elsie M. Priest.

UNIVERSITY OF MICHIGAN
LIBRARY
FEB 1 1945
JOHN D. THOMAS

0183

11-30-44

avans - 2

I am writing to the accompaniment of firecrackers as they send off all the
interns from Hwata and Cheloo for war service - this is the third lot of
volunteers to leave this week, the volunteers for the student army will go in
about three weeks. Meanwhile the campus is assuming a war-time policy of
classes being preceded by extra hours, special courses, etc. We only hope it
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the next province - we had about 300 volunteers ready to start Friday but late
last night word came to hold them here for conditions were much worse and we
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seem the height of folly at this stage. If we leave, it may come very sud-
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try and get back into the country shortly.

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for nearly a month already. She carries on a good deal of business from her
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at this particular time. As soon as the hospital settles down a bit - after
losing all their interns - probably she will go there for a little time.

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there was not quite so much fear in our midst; fear of war, fear of invasion,
fear of lack of food, fear of no money for our staff, this is the darkest
hour of the war for us. As we spend our seventh Christmas in exile we
must hope for a brighter day.

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FEB 27 1945
JOINT OFFICE

Sincerely yours,
Blaise M. Priest.

Rec'd
1-22-45
AR.

0184

Chengtú, Szechuen

c/o University of Nanki
Chengtú, Sze.China
December 6, 1944.

Mr. Lennig Sweet,
United China Relief,
Chungking.

*note
Miss Sweet
2/14/5*

Dear Mr. Sweet;

Thank you for your letter of November 30th which arrived this morning. I am glad to have this explanation of the way UCR is now figuring grants - it helps in explaining to our group as it is a definite statement with a basis that can be understood.

I presume you have forwarded the November appropriation to us already - we need this money to meet the needs of this month. I reported to the five presidents your proposal or rather statement that there will be an additional payment due to the high index for October and November. We will continue to follow the distribution worked out by Dr. Fenn - if there is to be an adjustment later in the year it can be arranged.

You must have as many, if not more, rumors about the present military situation, and must be besieged with inquiries from all over the land. I know how difficult it is to continue calmly in the face of rumors some of which are found to be false, but which come from "reliable sources." Because of the grave situation we are all facing we are trying to think ahead and I have made a recommendation to the presidents as follows:

1. If the situation becomes worse within the next week or ten days:
 1. To distribute among the individual faculty and staff funds equal to three months salary and bonuses, based on the index figure for December - which is 80062 - together with rice for three months if the supply is adequate. This puts into the hands of staff members funds for emergency needs at the moment, and while it does not take care of more than three months, it has a good effect on morale.
2. If you are able to send us \$5,000,000. as requested two days ago:
 1. To distribute the equivalent of the educational aid grant for the first semester immediately.

In order to distribute three months salary, we must have cash. we will have funds on hand from sales of United Clearing Board obligations, and I am writing to Mr. Bishop to inquire if we can advance these funds for this purpose, repayment being absolutely guaranteed from the money that will be due us from United China Relief for December and January. Will you endorse this request? You will know that we will only take this step if conditions make necessary such a move, but I hate to be caught unprepared in case of emergency. If you approve, I would send you the figures of the amount that should be deposited with United Clearing Board to refund this withdrawal at this particular time. It amounts to asking you to make us this advance payment.

The group is thinking quietly and planning intelligently as possible for any emergency. The worst one is the occupation of the city. It is most improbable that we can move even a small part of the institutions to any new site - no place, no transportation, no money - but I am deeply con-

0185

12-6-44

cerned for the safety of our younger men and women. Nanking is still too vivid in our minds and we cannot bear to think of the effect invasion will have on the youth. I have not mentioned this point to the presidents - but am willing to inquire if there would be any chance of an emergency evacuation grant. I have not the slightest idea of the amount that might be required - it is very difficult. Some students are from occupied cities and have no place to go - no relatives in this area, and we must take some responsibility for them, especially the women students.

Will you let me know if there is any likelihood of such a grant, and if so, shall I send in an official request from the presidents. I am quite frank with you in stating I have not the slightest idea of amounts that would be required - we have a community of about ten thousand people in our five universities, including students, staff, families, etc. Of course all could not be evacuated - perhaps only a very small number. I would like to have some way of giving the small number funds if it was so decided.

According to my figures you owe us for the Chengtu group a total of C\$7,782,121.35 to clear all accounts to December 1st. I shall be glad to receive this money for these many needs.

What happens to your funds if the invasion comes - the threat from the North seems more imminent to us than from the south today. We feel we must do something to keep our families supplied with funds in spite of war. I cannot think of allowing extreme suffering, even the danger of starvation, for our staff in the eighth year of the war. In 1937 every staff faced the problem but had some reserve on hand. Today they have no reserve money available. I suppose you know that the move to Chengtu was financed for the University of Nanking by every staff accepting only 50% salary for three months. This money was almost enough to pay for the entire move. That is ancient history and cannot be repeated for nobody has the money. We face the fact that money may have no value - may lose its value entirely. We know the banks may close - all that is being considered, and I am working on a plan to provide for continuance of funds even if we have to leave the city. By "we" I mean even if western staff members have to leave.

Dean Chang Chi-wen was just in and remembered that we had not heard from you about the small grant for the Economic Facts publication. You wrote that you would try to send us this money, and we shall appreciate very much if you can find there is need to continue the index - it is used by many groups but to finance it is a great problem.

RECEIVED
UNIVERSITY OF
NANKING
MAR 3 1945
JOINT OFFICE

Sincerely yours,

Elsie M. Priest.

Dear Mr. Evans:

I am sending you a copy of this letter to keep you informed of our plans. It is far more difficult than any other period of the war and while we try to make some pretext of planning intelligently we feel frustrated and hardly know where to turn. The news is not encouraging today - I am trying to find enough actual cash to meet our needs - we need about 25,000,000 - not easy. I am mailing some reports to you - if I mark with my name, please keep for me in case of necessity later. There is no time to secure opinions from your office - we must make our own decisions here -
Elsie M. Priest

0186

12-2-44

earned for the safety of our younger men and women. Banking is still too vivid in our minds and we cannot bear to think of the effect invasion will have on the youth. I have not mentioned this point to the president - but am willing to inquire if there would be any chance of an emergency evacuation grant. I have not the slightest idea of the amount that might be required - it is very difficult. Some students are from occupied cities and have no place to go - no relatives in this area, and we must take some responsibility for them, especially the women students.

Will you let me know if there is any likelihood of such a grant, and if so, shall I send in an official request from the president. I am quite frank with you in stating I have not the slightest idea of amounts that would be required - we have a community of about ten thousand people in our five universities, including students, staff, families, etc. Of course all could not be evacuated - perhaps only a very small number. I would like to have some way of giving the small number funds if it was so decided.

According to my figures you owe us for the Omega group a total of \$7,782,121.33 to clear all accounts to December 1st. I shall be glad to receive this money for these many needs.

What happens to your funds if the invasion comes - the threat from the North seems more imminent to us than from the south today. We feel we must do something to keep our families supplied with funds in spite of war. I cannot think of allowing extreme suffering, even the danger of starvation, for our staff in the eighth year of the war. In 1937 every staff faced the problem but had some reserve on hand. Today they have no reserve money available. I suppose you know that the move to Omega was financed for the University of Wanking by every staff excepting only 50% salary for three months. This money was almost enough to pay for the entire move. That is ancient history and cannot be repeated for nobody has the money. We face the fact that money may have no value - may lose its value entirely. We know the banks may close - all that is being considered, and I am working on a plan to provide for continuance of funds even if we have to leave the city. By "we" I mean even if western staff members have to leave.

Dean Cheng Chi-wan was just in and remembered that we had not heard from you about the small grant for the Economic Facts publication. You wrote that you would try to send us this money, and we shall appreciate very much if many groups could contribute. There is need to continue the index - it is used by many groups and finance it is a great problem.

Sincerely yours,

RECEIVED
UNIVERSITIES
MAR 3 1945
JOINT OFFICE

Elaine M. Priest.

I am sending you a copy of the letter to keep you informed of our plans. It is for more officers than any other piece of the war and while we try to make some pretense of planning intelligently we feel frustrated and hardly know where to turn. The news is not encouraging today - I am trying to find enough actual leads to meet our needs. We need about \$2,000,000 - not easy. I am mailing some reports to you - if I mark with my name, please keep for me in case of necessity later. There is no time to secure opinion from your office - we must make our own decision here.
Elaine M. Priest

Mr. Cressy asked me to prepare this request for British Aid - I am sending you a copy for information - Will keep you informed of the results. Am also informing Mr. Sweet.

ASSOCIATED CHRISTIAN COLLEGES IN CHINA

Chengtu Szechwan

*ack print
12/14/44*

9th December, 1944

Mr. K.K. Kwok X
Secretary
Committee, British Aid to China X
CHUNGKING

Dear Mr. Kwok:

During the past months, the Christian Universities in China have been greatly benefited by the grants from the British Aid to China Fund. The grants from British Aid to China and United China Relief have enabled the institutions to continue to train young men and women during these long years of war.

In the absence of Dr. William F. Fenn, field representative for the Christian Colleges in China, I have been asked to represent all thirteen colleges in sending this letter to your Committee. As I am more familiar with conditions in Chengtu I am taking the liberty of using the five institutions located in West China as a basis for the request.

The year 1944-45 is a critical one for all universities. The cost of living continues to increase rapidly and it is impossible to provide in any adequate way for the support of the staff and their families. Since November 1942 the Associated Christian Universities in West China on the campus in Chengtu, have adopted a system of salary payment that follows the cost of living index for the educational class as published by the Department of Agricultural Economics of the University of Nanking. Even under this plan each staff member receives an income that has a purchasing power of less than ten per cent of his or her pre-war salary.

After making careful estimates, taking into consideration the grant promised by United China Relief, we find the institutions are facing serious deficits. The Chengtu institutions have decided that they have funds sufficient to grant the special subsidy, based on the cost of living index, only as long as the index does not exceed a maximum of 93,000. On December 1, 1944 the index had reached 80,062, and at the present rate of increase this means that the salaries of all staff members cannot rise with the cost of living index after January 1945. This will cause great hardship and suffering among the families. If the cost of living increases at the same rate as it has since July 1944, it is predicted that the index will reach 244,832 by June 1945. In order to provide for this possibility, the subsidy for the cost of living should equal an average of 50 times basic salaries for all the institutions, except Yenching University whose subsidy should equal 60 times basic salaries. Provision has been made for a subsidy that gives an average of 30 times basic salaries. We are appealing to the British Aid to China Fund for a grant that will enable us to continue the full index subsidy until July 1945.

0188

Mr. K.K. Kwok

- 2 -

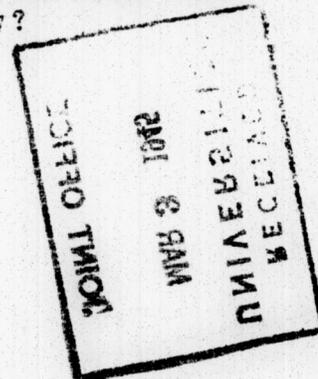
9th December, 1944

Using the institutions in Chengtu as a basis we are presenting facts to show the great need that exists in all institutions. The total amount that will be required by all thirteen Christian Universities in China will be C\$56,700,000. We are taking this opportunity to ask the Committee on British Aid to China to consider this request. May we have a definite reply by early January?

Sincerely yours,

Elsie M. Priest

EMV:MT



RECEIVED
UNIVERSITIES
MAR 3 1945
JOINT OFFICE

TO: [Illegible]
FROM: [Illegible]
SUBJECT: [Illegible]

[Illegible typed text follows, including a date stamp: MAR 3 1945]

ASSOCIATED CHRISTIAN COLLEGES IN CHINA

This study is based on the needs of the five universities which have been formed into the Associated Christian Universities in West China, located in Chengtu. Using the experience of the Chengtu institutions as the basis, the same principle has been applied to all thirteen Christian Colleges in China.

1. Monthly basic salaries - without subsidies, based on November 1944 payroll:

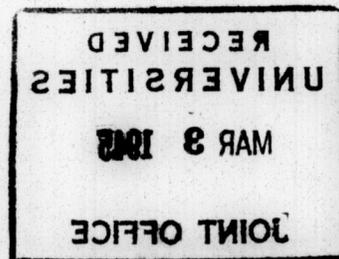
Cheeloo University	C\$ 17,985 00	
Ginling College	14,565 00	
University of Nanking	56,465 00	
West China Union University	56,771 00	
Yenching University	<u>20,316 00</u>	C\$ 166,102 00

2. Subsidy based on the cost of living index - estimated for the year 1944-45 to provide for the cost of living index to reach 214,832 by June 1945. On the basis adopted by the institutions in Chengtu, this provides an average factor equal to 50 times the basic salary for the year 1944-1945.

			Provided in budget 30 times basic salary	Amount needed
Cheeloo	17,985x50x12	10,791,000.	6,474,600.	4,316,400.
Ginling	14,565x50x12	8,751,000.	5,235,400.	3,517,600.
Nanking	56,465x50x12	33,879,000.	20,327,400.	13,551,600.
West China	56,771x50x12	34,062,600.	20,437,560.	13,625,040.
Yenching	<u>20,316x60x12</u>	<u>14,627,520.</u>	<u>9,751,680.</u>	<u>4,875,840.</u>
		C\$102,111,120.	C\$62,224,640.	C\$39,886,480.

3. Using the basis presented to the Committee on British Aid to China by Dr. William F. Fenn for the distribution of all grants to the Christian Colleges, the request is as follows:

Cheeloo University	C\$ 4,300,000.	
Fukien Christian University	4,000,000.	
Ginling College	3,500,000.	
Hangchow Christian College	1,000,000.	
Hwa Chung College	2,000,000.	
Hwa Nan College	2,000,000.	
Lingnan University	4,000,000.	
Mingsien College	2,000,000.	
University of Nanking	13,500,000.	
Shanghai University Commercial	1,000,000.	
Soochow University Law	1,000,000.	
West China Union University	13,800,000.	
Yenching University	<u>4,800,000.</u>	C\$ 56,700,000.



E. Priest

This study is based on the needs of the five universities which have been formed into the Associated Christian Universities in West China, located in Chengtu. Using the experience of the Christian institutions as the basis, the same principle has been applied to all fifteen Christian Colleges in China.

1. Monthly basic salaries - without subsidies, based on November 1944 payroll:

Yenching University	20,315.00
East China Union University	33,771.00
University of Nanking	33,403.00
Shanghai Christian College	14,505.00
Chiao Tung University	14,933.00
Total	106,937.00

2. Salaries based on the cost of living index - estimated for the year 1944-45 to provide for the cost of living index to reach 214.833 by June 1945. On the basis adopted by the institutions in Chengtu, this provides an average factor equal to 40 times the basic salary for the year 1944-1945.

Amount needed	Provided in budget 30 times basic salary	Additional amount needed	Yenching	East China Union	University of Nanking	Shanghai Christian College	Chiao Tung
4,375,240.	9,781,380.	5,406,140.	80,318,000.	14,827,280.	33,771,000.	14,505,000.	14,933,000.
13,325,040.	30,427,500.	17,102,460.	32,403,000.	33,771,000.	33,403,000.	14,505,000.	14,933,000.
13,331,600.	30,427,400.	17,095,800.	32,403,000.	33,771,000.	33,403,000.	14,505,000.	14,933,000.
3,375,200.	5,335,400.	1,960,200.	14,505,000.	14,933,000.	14,505,000.	14,505,000.	14,933,000.
4,315,400.	8,474,300.	4,158,900.	14,933,000.	14,933,000.	14,933,000.	14,933,000.	14,933,000.
Total	111,150,000.	106,824,040.	4,300,000.	4,300,000.	4,300,000.	4,300,000.	4,300,000.

3. Using the data presented to the Committee on British Aid to China by Dr. William T. Dean for the distribution of all grants to the Christian Colleges, the request is as follows:

Yenching University	4,300,000.
East China Union University	13,000,000.
University of Nanking	1,000,000.
Shanghai Christian College	1,000,000.
Chiao Tung University	1,000,000.
Chiao Tung Christian College	1,000,000.
Shanghai Christian College	2,000,000.
Two Chun College	2,000,000.
Two Nan College	2,000,000.
Linmen University	4,000,000.
Minshien College	2,000,000.
University of Nanking	13,500,000.
Shanghai University Commercial	1,000,000.
Cochow University Law	1,000,000.
East China Union University	13,000,000.
Yenching University	4,800,000.
Total	58,700,000.

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December 14, 1944

Miss Elsie Priest
Chengtu (China)

Dear Miss Priest:

Your several letters dated the 9th of November have just come to hand and after giving them considerable study it seemed that every other consideration should be laid aside and you should be acquainted with developments at this end as related to the formation of the budgets.

Original Estimates for 1944-45

We cabled the field about a year ago requesting some sort of basic figures upon which we could present emergency askings to United China Relief. Subsequently we received a cable which gave us the following totals:

Total Budgets of the Colleges	\$83,537,000
Assured Receipts	<u>18,588,000</u>
	\$64,949,000

The foregoing figures were received at a time when we were calculating on a basis of 30 to 1 and as the equivalent deficit on this basis was U.S. \$2,166,633.33 it was immediately presented to the United China Relief. Other agencies presented similar, if not larger, budgets.

Subsequently more detailed figures were received on practically all the budgets for the Colleges and, adjusting the estimates used by the field as over against the actual income which we anticipated from regular sources in America and China, a new schedule was drawn of which we enclose a summary herewith showing the Local Currency requirements to be \$109,796,487. (Note change in Nanking totals.)

Negotiations in China

Meanwhile, negotiations had been going on in China with the Coordinating Committee of United China Relief and we were subsequently advised that a total of \$7,000,000 for medical and faculty relief has been granted, together with \$70,000,000 for a regular emergency relief. The distribution of this \$77,000,000 was cabled to us and we immediately applied this to the budgets which we had on hand and you will note from the enclosed schedule that the balance which we anticipated to raise was \$32,796,487. On the basis of 120 to 1 this left the Associated Boards in a position where they must raise U.S. \$273,304. As it was impossible for us to raise this amount of money from sources outside of United China Relief and the regular Mission Board support, we registered a vigorous protest with United China Relief indicating that we were fully \$100,000 short of balancing the anticipated budgets for the year. You can understand our position when I tell you that during 1943-44 we raised exactly \$179,867.70 outside of the assistance received from United China Relief.

December 14, 1944

Our protest was cabled to China and subsequently the following was relayed to me from United China Relief as having been received from Mr. Dwight Edwards:

"Associated Boards 70 million which meets needs because increased British and Mission exchange. (Current budget on 12 months basis 33,265,333.) Associated Boards Faculty Aid 7 million."

The Current Budget of \$33,265,333 was an entirely new figure to us and one that could not be reconciled with anything we had on hand from the field. It was our assumption that the field figured that the additional rate of exchange would compensate for the discrepancy in the figures which we had submitted to United China Relief.

Organization of United Clearing Board

You will recall that early in the year Dr. Frank Price arrived in the United States after having played a very important part in making approaches to those in authority in China in relation to relief from the regulated rate of exchange. A tremendous amount of time was put into the negotiations and meetings at this end and it was not until June that the United Clearing Board began to operate with any degree of certainty. The rate for June reached the point of above 80, and larger amounts since have caused further disruption of figures although of course we do certainly appreciate the added advantage that comes from this operation. The well-springs here in America seemed to be in the process of drying up with the regulated rate of exchange being insisted upon.

Return of Dr. Fenn

With the picture as complicated as it was we felt that the only thing to do was to wait until the return of Dr. Fenn as it was anticipated at that time. That has all been changed now but we have had the opportunity of having two conferences with Dwight Edwards who has shed some light upon the processes but not the details, especially in view of the additional appropriation of \$3,000,000 local currency alluded to in your letter of November 9th under relief grants from U.C.R. In sending out our last remittance we cabled Dr. Sweet giving him what appeared to us to be the proper distribution but we received a cabled reply that it was not correct and that the figures which Dr. Fenn had set up were being used. It is quite apparent that these figures are the ones which make up the \$70,000,000 and attached to Dr. Sweet's letter of October 31st to you. I have not been able to make the adjustments as between your figures and those quoted by Dr. Sweet as he also referred to in his letter.

I cabled Dr. Sweet asking for the proper distribution and his reply was to the effect that the 56% agreed upon as the basic budget would be paid plus 10% per month continuing "therefore October added 2.5% and November 15%." I tried to get this clarified with United China Relief and was told that last week the Program Committee decided to pay the full 100% for December and therefore the inflation plan had been set aside for the time being.

December 14, 1944

You will note from the foregoing that I have given you no definite information except to generalize upon the situation that exists, and has been existing here. I presume I should have written you from time to time giving the various steps of development and something of this sort has been done. As far as exact figures are concerned, the only light which we have is revealed in the enclosed summaries (aside from the additional detailed background from which these figures were taken).

Discrepancies between the figures in the Chengtu Appropriation

I have noted this explanation but the fact remains that the total appropriation for United China Relief was \$70,000,000 for the Colleges and \$7,000,000 for Faculty Relief, spread over the entire group. For Chengtu alone you have added \$8,750,000 and it would seem that some adjustment must be made there.

Sustaining Funds

I have alluded before to the U.S.\$273,304 as shown in the enclosed sheet as the balance required after the appropriations from United China Relief had been deducted. This appeared what we would naturally call Sustaining Funds. I have said before that it seemed impossible for us to raise this amount, especially in view of the restrictions which are placed upon money raising in America. The extra amount granted by United China Relief would seem to be an answer to this question unless there is a corresponding amount of inflation to absorb the additional amount. Reports we have received recently do not indicate this.

Up to the present time we have secured through our own efforts, toward the Sustaining Fund Budget, approximately \$87,000 none of which has been distributed as yet as \$75,000 has not been received as yet in cash, but has been appropriated.

The first part of this letter was dictated last evening but I can readily see that there must be some clearance with United China Relief and come to a definite understanding in so far as it is possible to do at the present time in order to know where we are heading in. To that end, I have arranged for a conference to be held this noon. I do not anticipate that anything definite will be said or done but it will start things going. Another thing is, we must have another meeting of the Special Committee on Emergency Askings of the Associated Boards and the Finance Committee and put the whole situation before them. I do not want to continue to take the responsibility for having the present situation drag on as it is.

I am being bold enough to send a copy of this letter to Dr. Fenn in the hope that it will reach you much earlier than the ordinary mail. The conditions under which he agreed to go into the service called for a limited portion of his time for the Associated Boards anyway.

I am signing off on this particular issue at the present time but will write you immediately when there are any developments at this end.

Very truly yours,

CAE:EW

C. A. EVANS

P.S. The conference this noon resulted in a recommendation that we cable you for definite allocation of appropriation to colleges. We are doing this today. VIA:China Clipper, cc: next Clipper. cc: Dr. Fenn

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PART OF CABLE FROM MR. EDWARDS:--

"Associated Boards 70 million which meets needs because increased British and mission exchange. (Current budget on 12 months basis 33,265,333.) Associated Boards Faculty Aid 7 million; student relief 30 million; International Relief Commission 5 million toward printing 37,000 copies of forty textbooks (taken out by Wallace; job to cost 15 million divided among Ministry of Education, I.R.C. and another). China Foundation 28 million for key personnel."

Comment wanted as much before the end of the week as possible.

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THE DEPARTMENT OF THE ARMY

Estimated costs of \$10 million will be required for the purchase of 100,000 copies of the report. The report will be available to the public at a cost of \$1.00 per copy. The report will be available to the public at a cost of \$1.00 per copy. The report will be available to the public at a cost of \$1.00 per copy.

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c o p y

Wire before December 22 your estimate total amount needed
add ABCCC institutions for regular budgets January-October
1945. Also indicate probable total income non-UCR sources
from abroad in US dollars or pounds also total non-UCR
income Chinese sources the latter in CN\$.

Lennig Sweet

December 18, 1944

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Associated Christian Universities in West China
Chengtu, Szechuen

Dec. 21, 1944.

Mr. Lennig
United Church of Christ, Inc.,
218 Shanghai Road, Malu, Chungking.

Dear Mr. Lennig:

Your telegram calling for our requirements reached us on the 18th and we have spent the past two days securing data for the reply. As there was not enough time to secure estimates from the separate institutions, we applied a general principle and applied it to all twelve institutions. The telegram reply was sent to you on the 20th, and was as follows:

"Twelve ABCCC institutions require from UCR for regular budget ten months January-October two hundred twenty million. No British aid promised. Probable income already deducted twelve million seven hundred thousand Chinese dollars, one hundred seventy-two thousand American dollars at 300 total sixty-three million three hundred CN\$ for Chengtu group. Have estimated needs but not income for other seven institutions. In addition Chengtu institutions need five million meet budget shortage end December 1944."

When the appropriations were made for the ABCCC institutions for the year beginning October 1944, they were based on budgets prepared in March 1944. This was a mistake as the budgets prepared June 1944 were the accurate figures to use. It seems to us the appropriations were made with this misunderstanding, and I hope very much that it is possible for your committee to reconsider the whole need of the Christian Colleges and help us to meet our budgets more adequately.

Although we have included all twelve institutions, the detailed study is based on the five Chengtu colleges. According to information given us by Dr. Fenn the seven institutions, outside the Chengtu group, require approximately 25% of the whole appropriation. As I have no detailed data, I have used that general basis to include them in this appeal for all Christian Colleges in China.

In order to give you some idea of the method we have used to arrive at this figure, I am enclosing for your information a study that was made showing the needs of the five institutions for ten months. I hope it is clear and you will understand why we are asking for C\$220,000,000. We have sent a request to the British Aid Committee, but there has been no reply so I have not included any amount from that source.

After careful figuring it is estimated that the five institutions in Chengtu are facing a deficit of about five million dollars to December 1944. This is caused by the difference between the amount we had anticipated last June from UCR - based on the grant for 1943-4 figured at 100:1 exchange - and the amount that has actually been paid to us for that period. Is there any chance of having a special grant to meet this need? I feel it is very difficult to manage these days.

Will you let me know at the earliest possible date if we may expect this new appropriation? We are very anxious as we are facing the necessity of stopping the sliding index subsidy, and this will cause great hardship.

Sincerely yours,

Elsie M. Priest.

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Faint, mostly illegible text from a document, possibly a report or letter, with some words like "University" and "Office" visible.



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Chengtu
December 23, 1944.

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Mr. C. A. Evans,
Associated Boards, New York.

Dear Mr. Evans;

On the 18th we received a telegram from Mr. Lennig Sweet of UCR requesting us to send an appeal to them covering our requirements for the period January-October 1945, and to have it in their hands by the 22d of this month. It gave us only two days, for wires are slow here and we had to have the telegram off on the 20th.

Requirements of all institutions:

We had no time to ask each institution to figure out their own needs. After several hours and a bit of midnight oil, we came to the conclusion that it would be wise to adopt one general principle and apply to all the institutions - final adjustments to be made later. You will find a study that was made on this basis, and it seems to cover the details clearly so I will not try to repeat how we arrived at this basis. I would like to point out that we are now using the same general plan for all the schools including Yenching University - they have agreed to this arrangement.

According to the figures given to me by Dr. Fenn, the other seven institutions outside of Chengtu area, need about 25% of the total funds available. I have no details of their budgets, no statistics to work on, but used this basis in estimating their needs. I believe this is not far from being fair and accurate. Of course some have closed, some have moved, but all I could do was to take a general total.

We sent an appeal to the committee on British Aid, but no reply has come so we did not include this amount in our request. We advised Mr. Sweet of this point.

Support of our appeal:

Today we cabled you

"Pay Ernest Struthers two thousand dollars charge Cheeloo. Responding Sweet request presented appeal UCR January October Chengtu 166 million others 54 million plus Chengtu Deficit end December five million total 225 million"

The details are given on the attached sheet, but I felt you should know our total request in case the committee in New York presented the same query to your office. I hope we can work together more closely from this date. It has been so mixed up this whole year. I find there is a strong feeling in Chungking among various committee members that the Associated Chr. Colleges have been given unfair treatment - although they place the blame entirely on your office and Dr. Fenn, stating that you asked for only a fraction of the real need, and thus received only in that proportion. Whoever is to blame is of no importance but the fact remains that the Christian Colleges were treated rather badly this year and Mr. Sweet hopes to correct it now.

As a result of the appropriation, the Chengtu group have a deficit of about five million to the end of December 1944 - we are trying to include at this time.

Please give us your full support - these are most difficult days and the picture for the next few months is very gloomy. I cannot write about it, but it is causing us all great concern and worry.

Sincerely yours,

Clair M. Priest

There are other items that should be cleared - will write after Christmas - this is the most important.

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UNIVERSITY OF CHENGTAI
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Mr. C. A. Evans,
Associated Boards, New York.

Dear Mr. Evans:

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According to the figures given to me by Dr. Fenn, the other seven institutions outside of Chengta area, need about 22% of the total funds available. I have no details of their budgets, no statistics to work on, but used this basis in estimating their needs. I believe this is not far from being fair and accurate. Of course some have closed, some have moved, but all I could do was to take a general total.

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As a result of the appropriation, the Chengta group have a deficit of about five million to the end of December 1944 - we are trying to include at this

time. Please give us your full support - these are most difficult days and the picture for the next few months is very gloomy. I cannot write about it but it is causing us all great concern and worry.

Sincerely yours,

Robert H. Sweet

There are other items that should be cleared - will write after Christmas this is the most important.

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Special appeal to UCR - Ten months January - October 1945

Dec. 1944'	Institutions	No. 'staff'	Nov. 1944 basic salaries	3000. each Dash subsidy	10,000 per tan Rice	'400 to 600 Rent	Average Factor 60 Index
	Cheeloo University	65	19,035.	198,000.	(40) 400,000.	15,000.	1,142,100.
	Ginling College	63	14,585.	189,000.	(25) 250,000.	3,000.	875,100.
	University of Nanking	246	51,300.	738,000.	(100) 1,000,000.	60,000.	3,078,000.
	West China Union University	250	50,170.	750,000.	(100) 1,000,000.	54,000.	3,010,200.
	Yenching University	91	25,480.	273,000.	(50) 500,000.	4,000.	1,328,800.
			<u>160,370</u>	<u>2,144,000</u>	<u>3,150,000</u>	<u>136,000</u>	<u>9,434,200</u>

Institution	Total	20% other	Contingent	Total 1 month	10 months	Income
Cheeloo	1,774,135.	442,000.	440,000.	2,656,135.	26,561,350.	7,900,000.
Ginling	1,331,685.	330,000.	320,000.	1,981,685.	19,816,850.	8,000,000.
Nanking	4,927,300.	1,300,000.	1,250,000.	7,477,300.	74,773,000.	18,400,000.
West China	4,864,370.	1,300,000.	1,250,000.	7,414,370.	74,143,700.	14,000,000.
Yenching	2,131,280.	530,000.	500,000.	3,161,280.	31,612,800.	15,000,000.
All other institutions same basis - consider 25% of whole	<u>15,028,770</u>	<u>3,902,000</u>	<u>3,760,000</u>	<u>22,690,770</u>	<u>226,907,700.</u>	<u>63,300,000.</u>
Joint Funds						54,000,000.
Anticipated deficit Chengtu institutions by December 1944						2,000,000.
						219,607,700.
						5,000,000.
						C\$ 224,607,700.

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 JOINT FUNDS

Special appeal to UGR - Ten months January - October 1944

1944 Dec.	Institutions	No. staff	salaries	subsidy	Rice	Rent	Average Factor
	Yenching University	91	25,480.	273,000. (50)	500,000.	4,000.	1,328,800.
	West China Union University	250	50,170.	750,000. (100)	1,000,000.	24,000.	2,010,200.
	University of Nanking	246	51,300.	738,000. (100)	1,000,000.	60,000.	3,078,000.
	Ginling College	63	14,282.	189,000. (52)	250,000.	3,000.	875,100.
	Chefoo University	68	19,025.	198,000. (40)	400,000.	15,000.	1,142,100.

Institution	Total	20% other	Contingent	Total 1 month	10 months	Income
Yenching	2,131,280.	520,000.	500,000.	2,151,280.	21,512,800.	15,000,000.
West China	4,864,370.	1,300,000.	1,250,000.	7,414,370.	74,143,700.	14,000,000.
Nanking	4,927,300.	1,300,000.	1,250,000.	7,477,300.	74,773,000.	18,400,000.
Ginling	1,331,682.	330,000.	320,000.	1,981,682.	19,816,820.	8,000,000.
Chefoo	1,774,135.	442,000.	440,000.	2,556,135.	25,561,350.	7,800,000.

Anticipated deficit Chengtu institutions by December 1944
 Joint Funds
 All other institutions same basis - consider 25% of whole

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\$34,607,700.
 5,000,000.
 219,607,700.
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